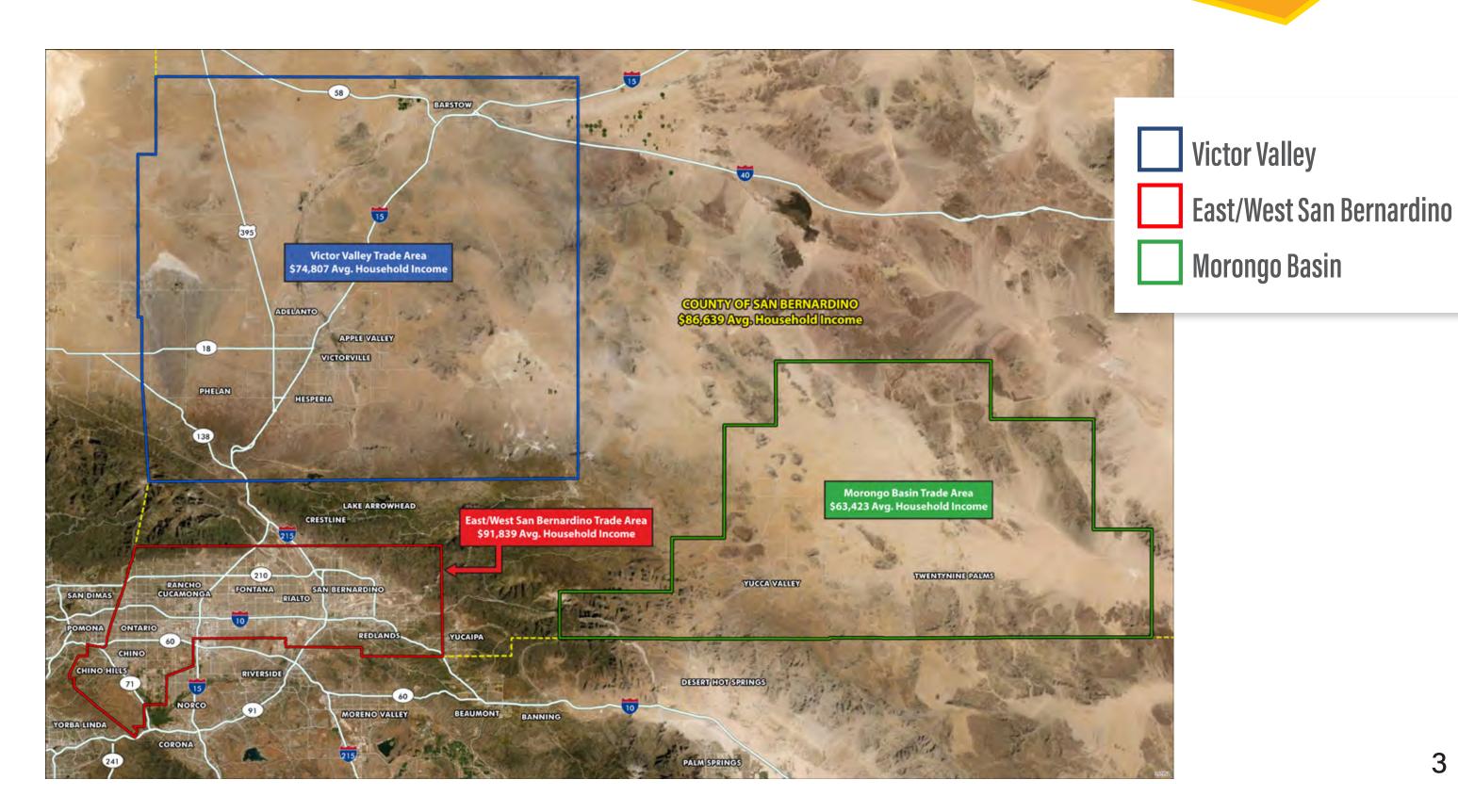
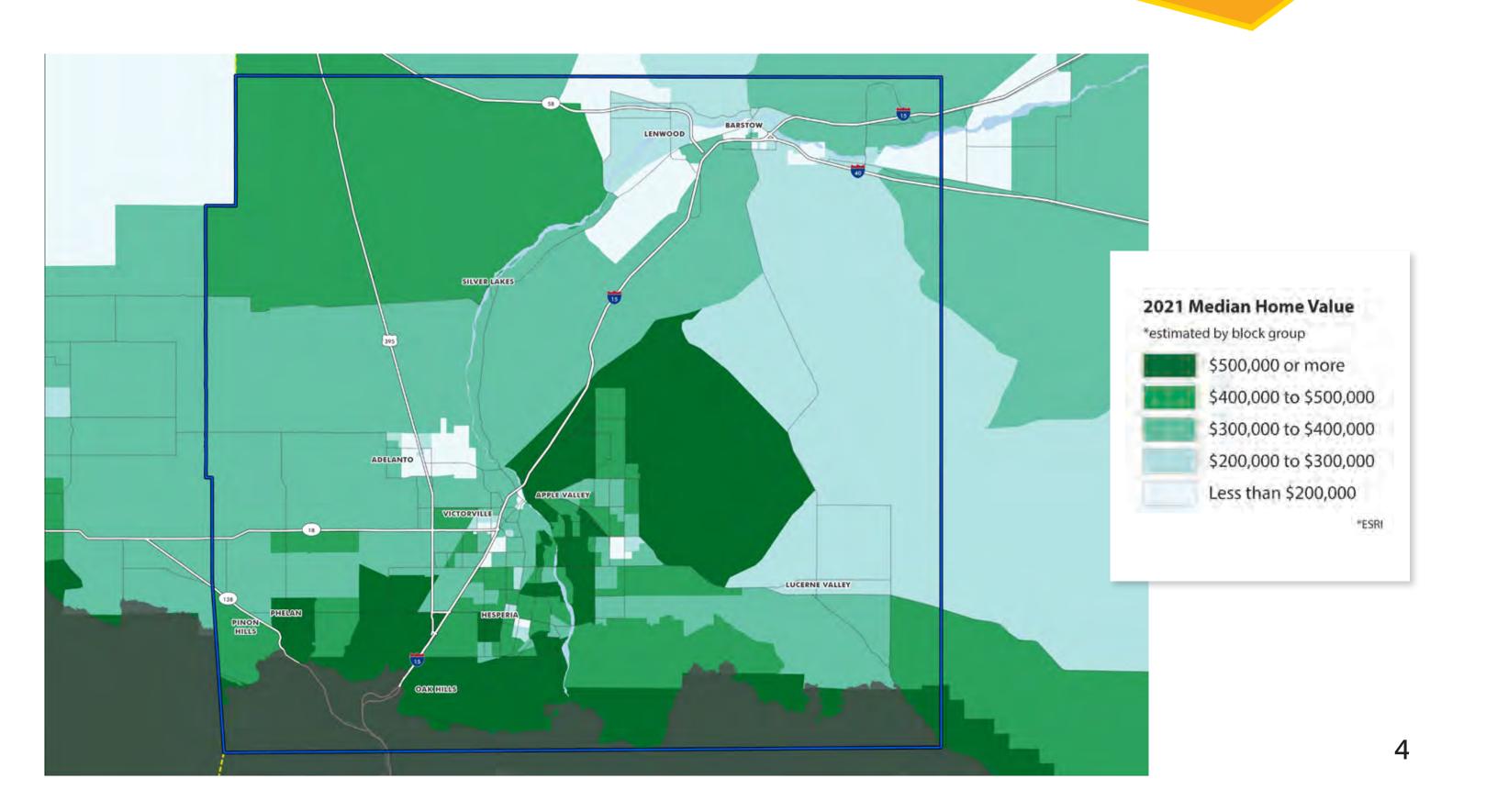
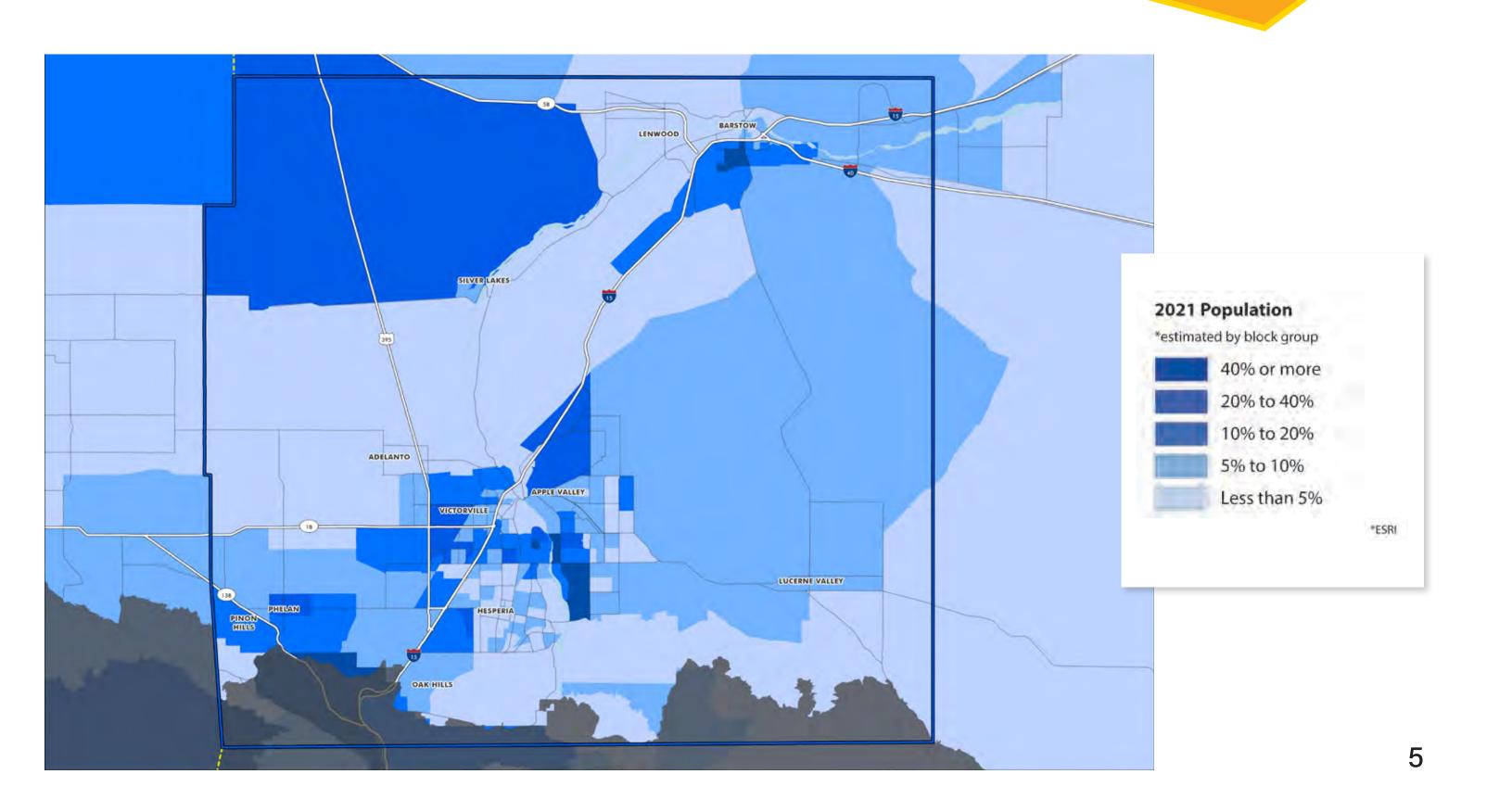




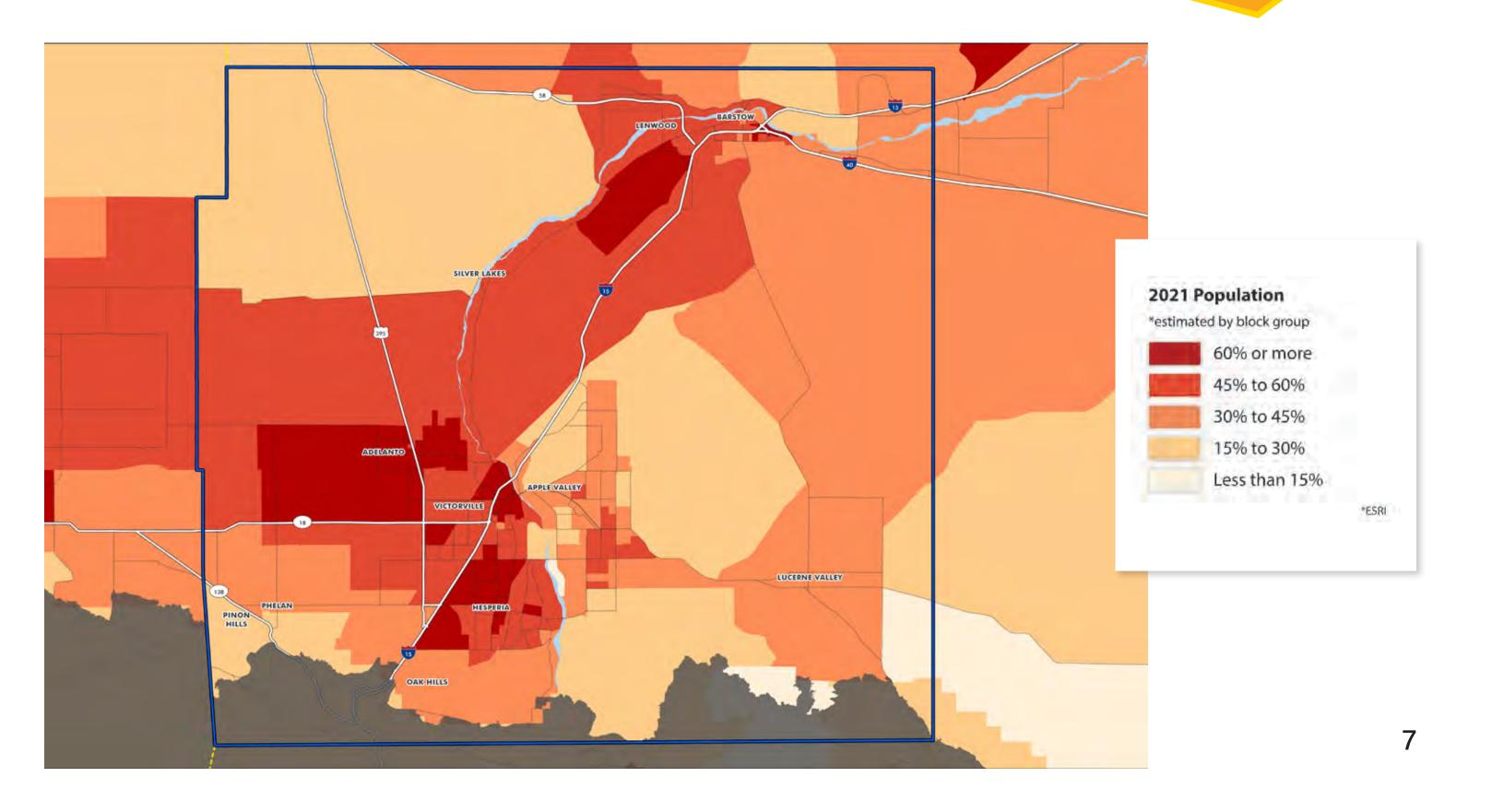
#### THE TRADE AREA



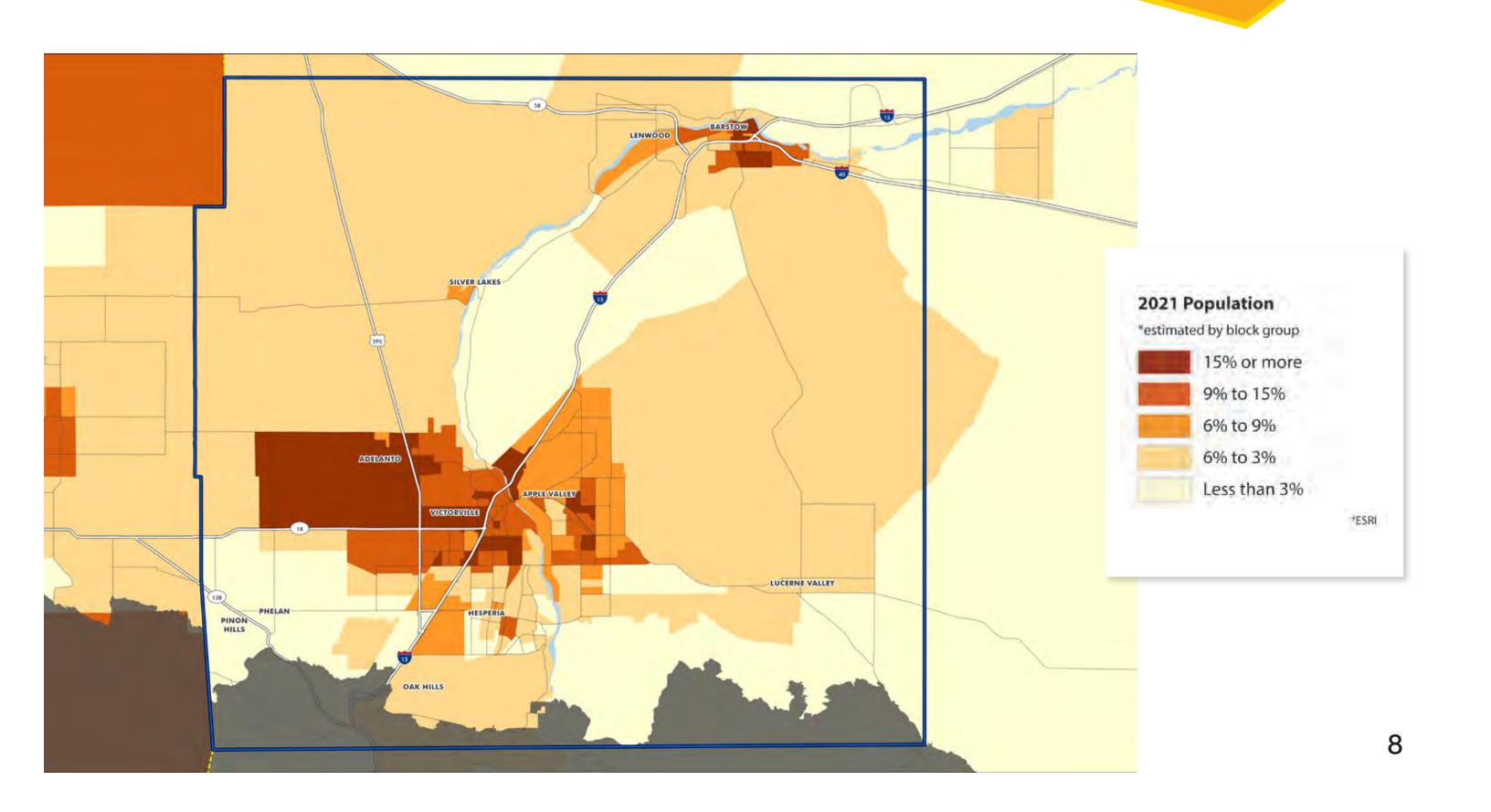






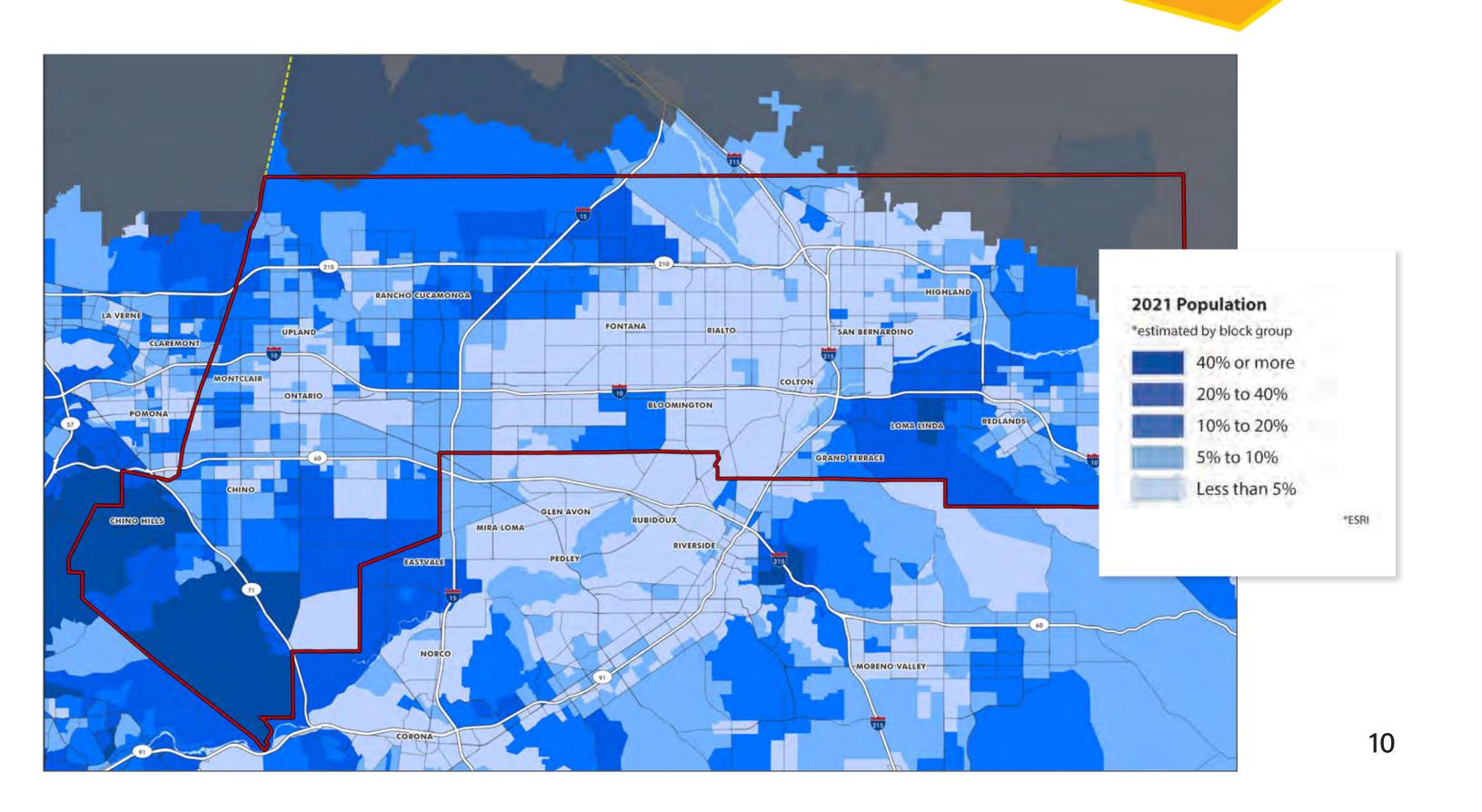


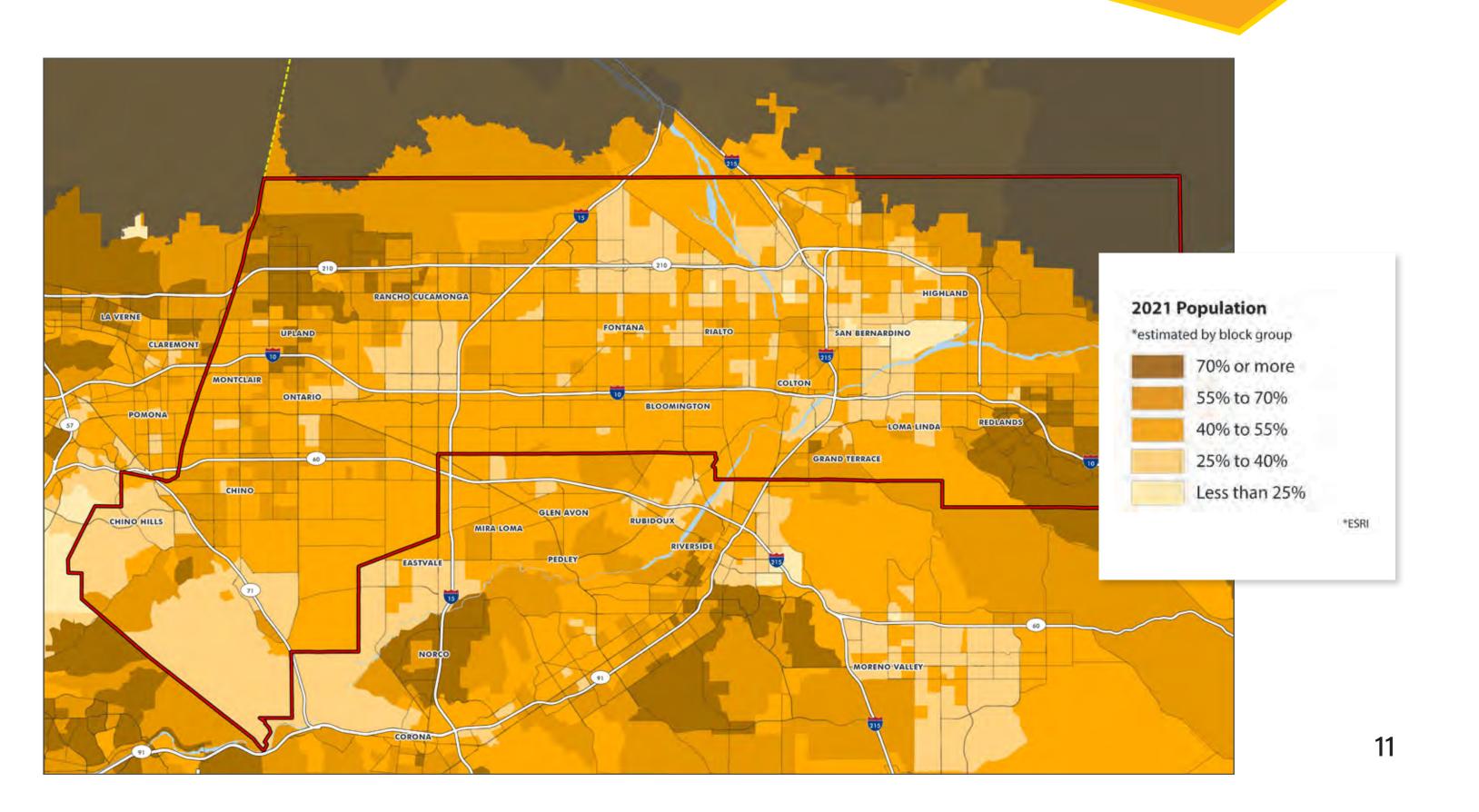
# African American Population



#### **EAST/WEST SAN BERNARDINO**

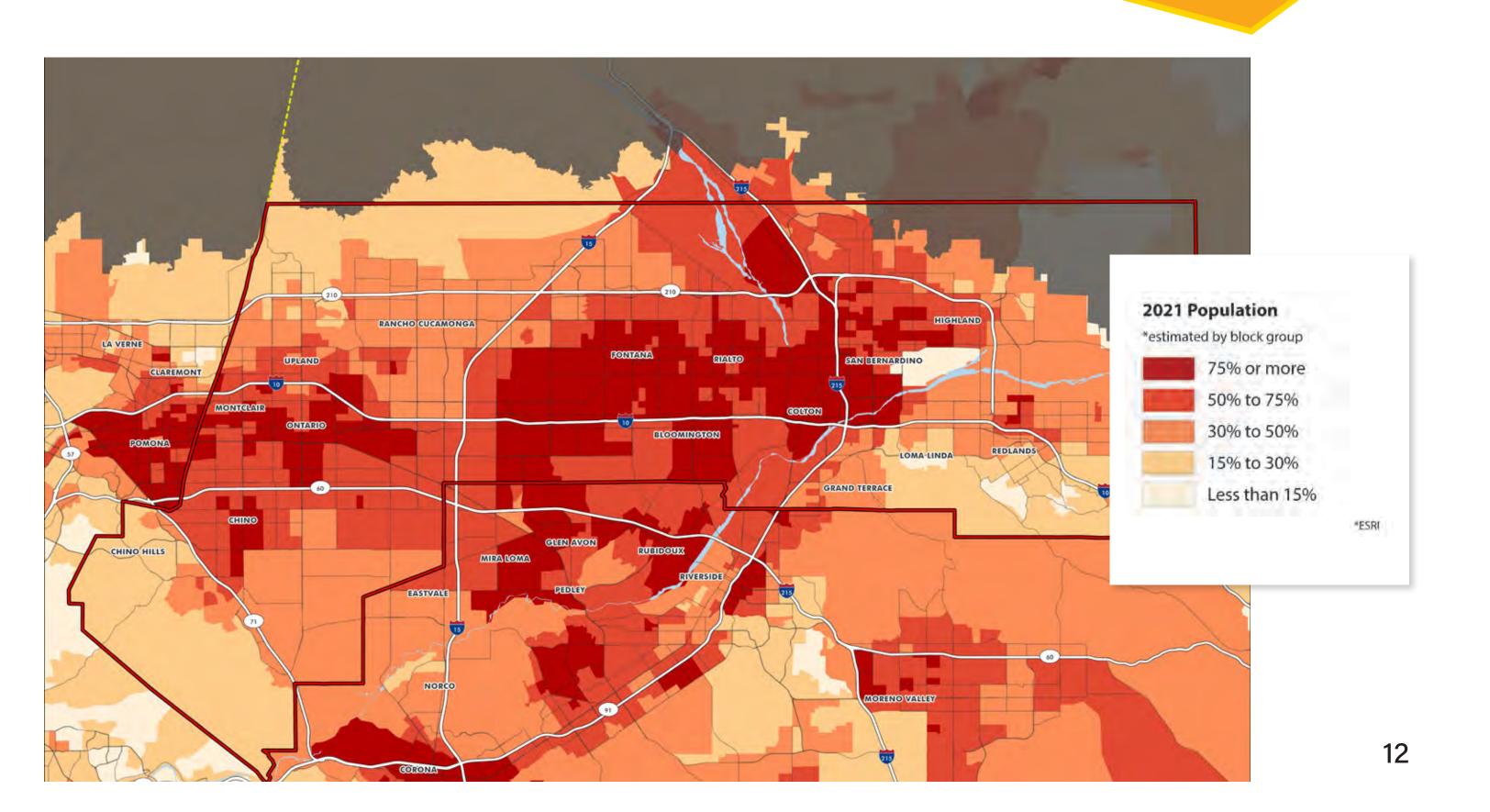




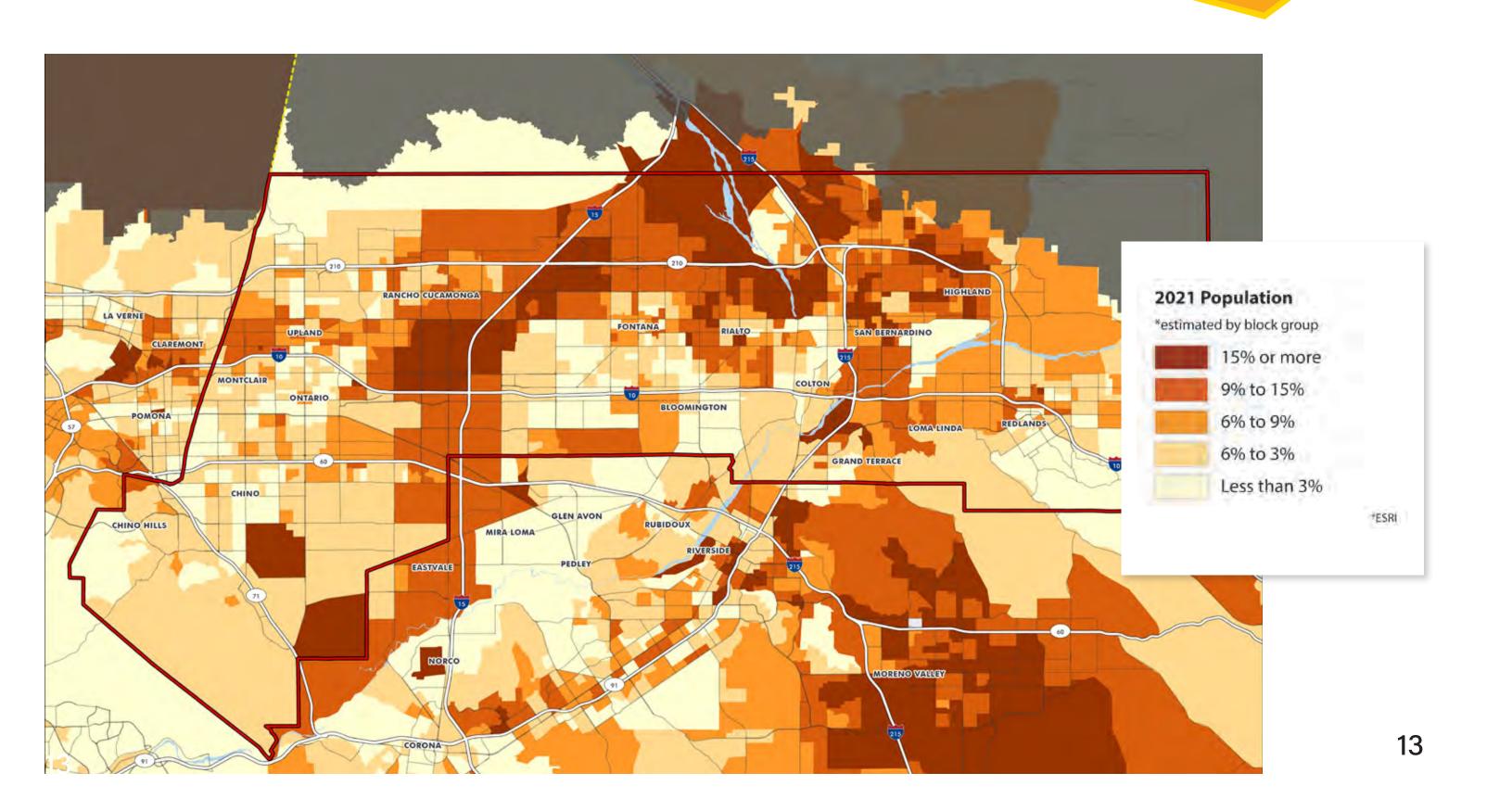


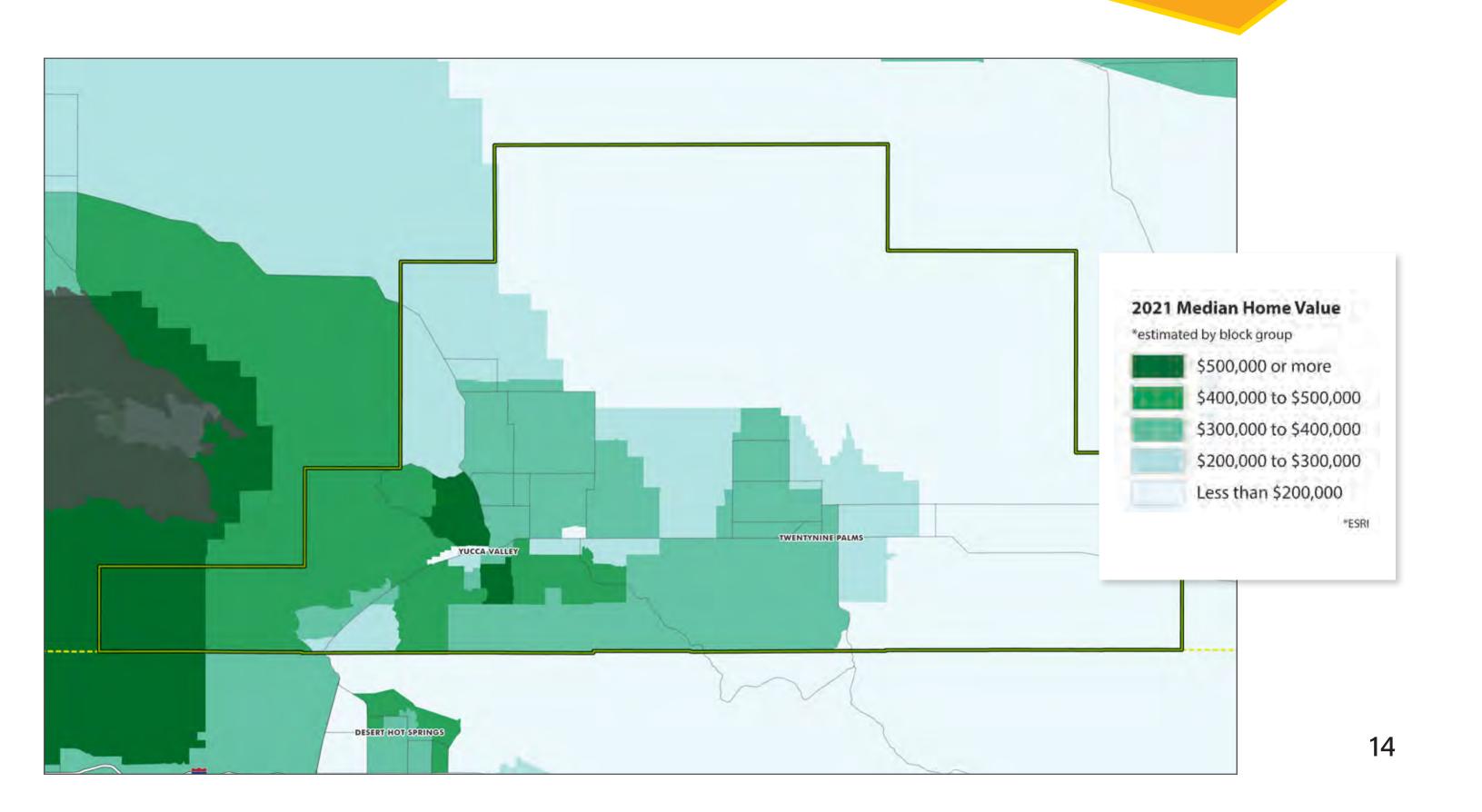
**Hispanic Population** 

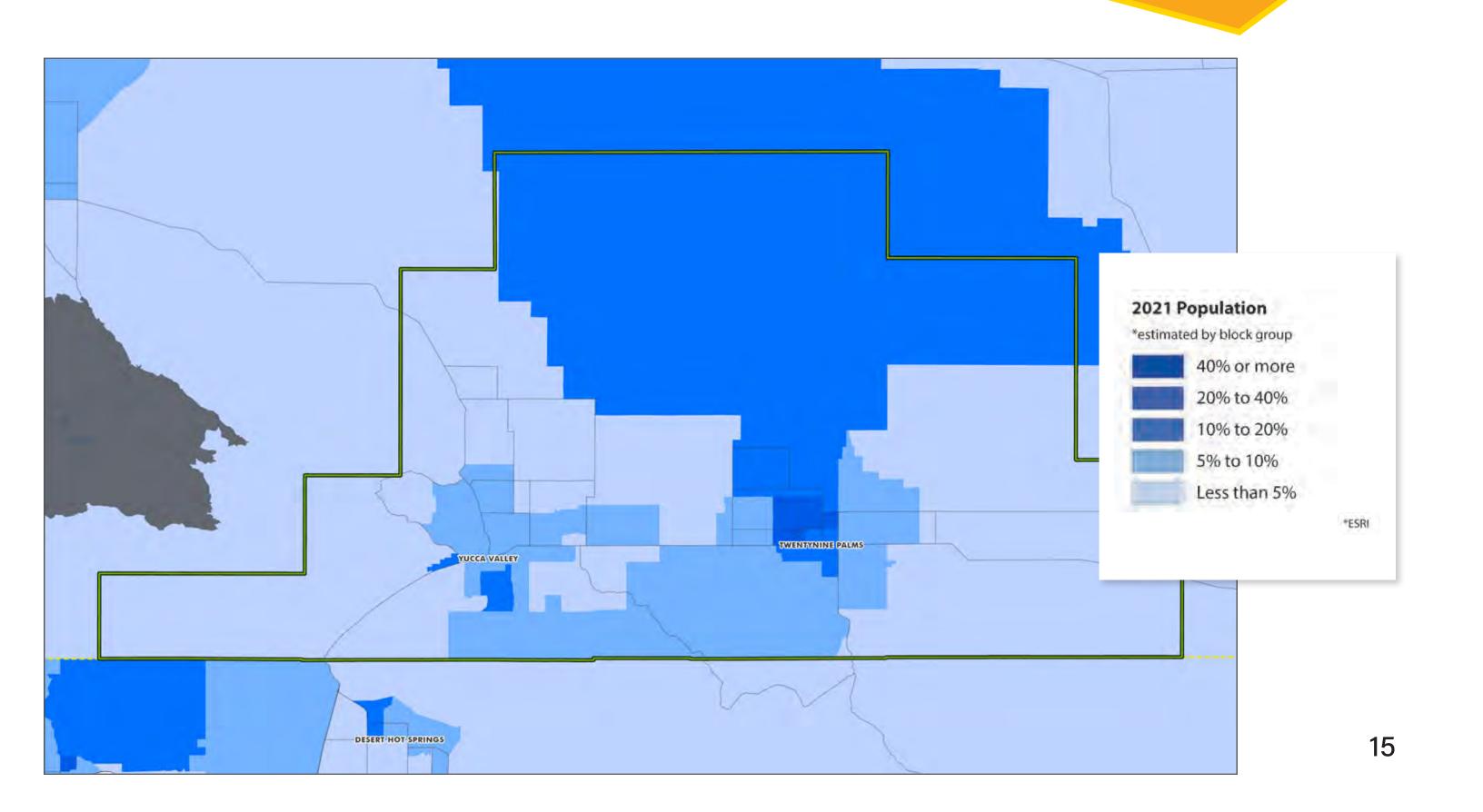
#### **EAST/WEST SAN BERNARDINO**



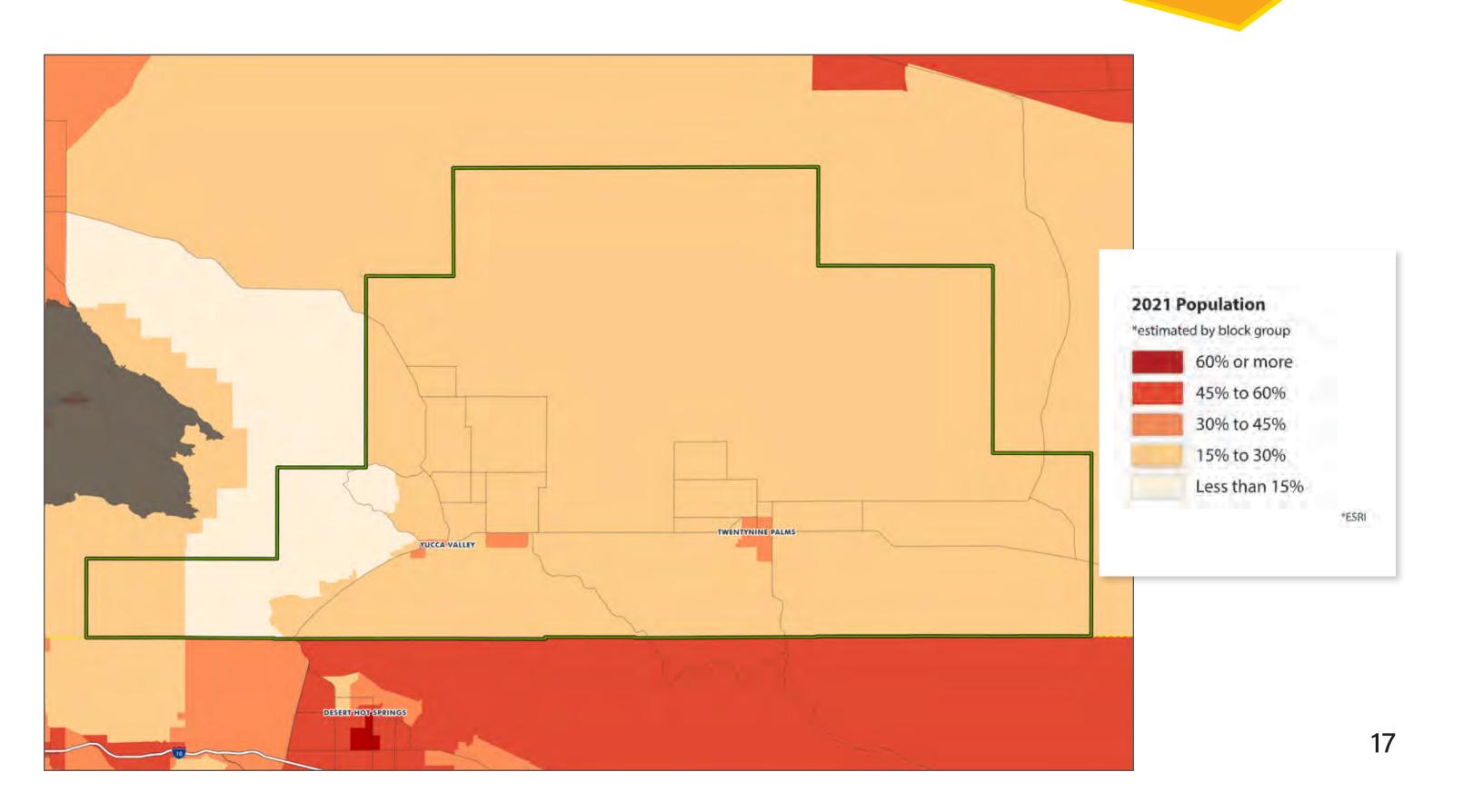
#### **EAST/WEST SAN BERNARDINO**





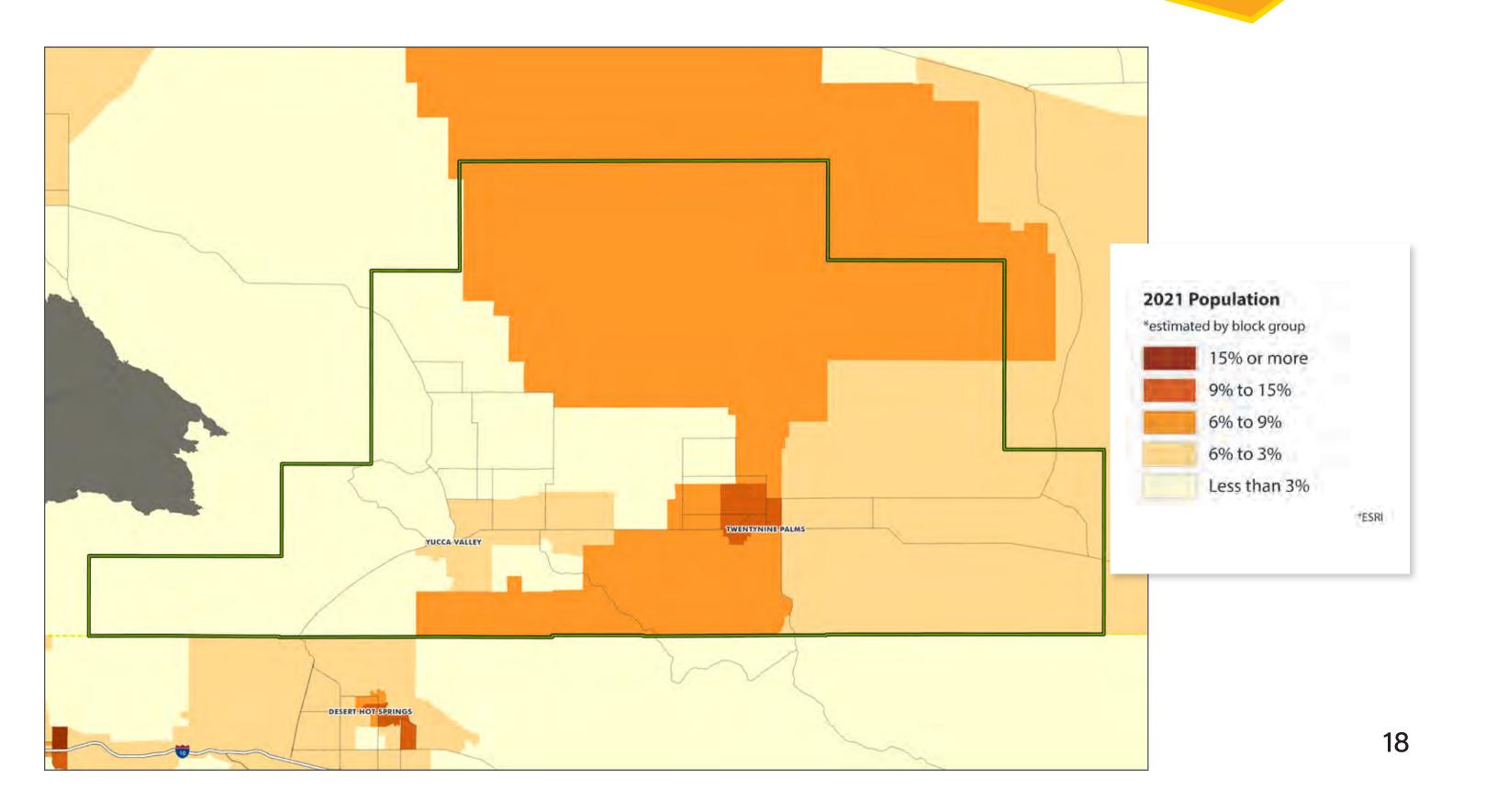




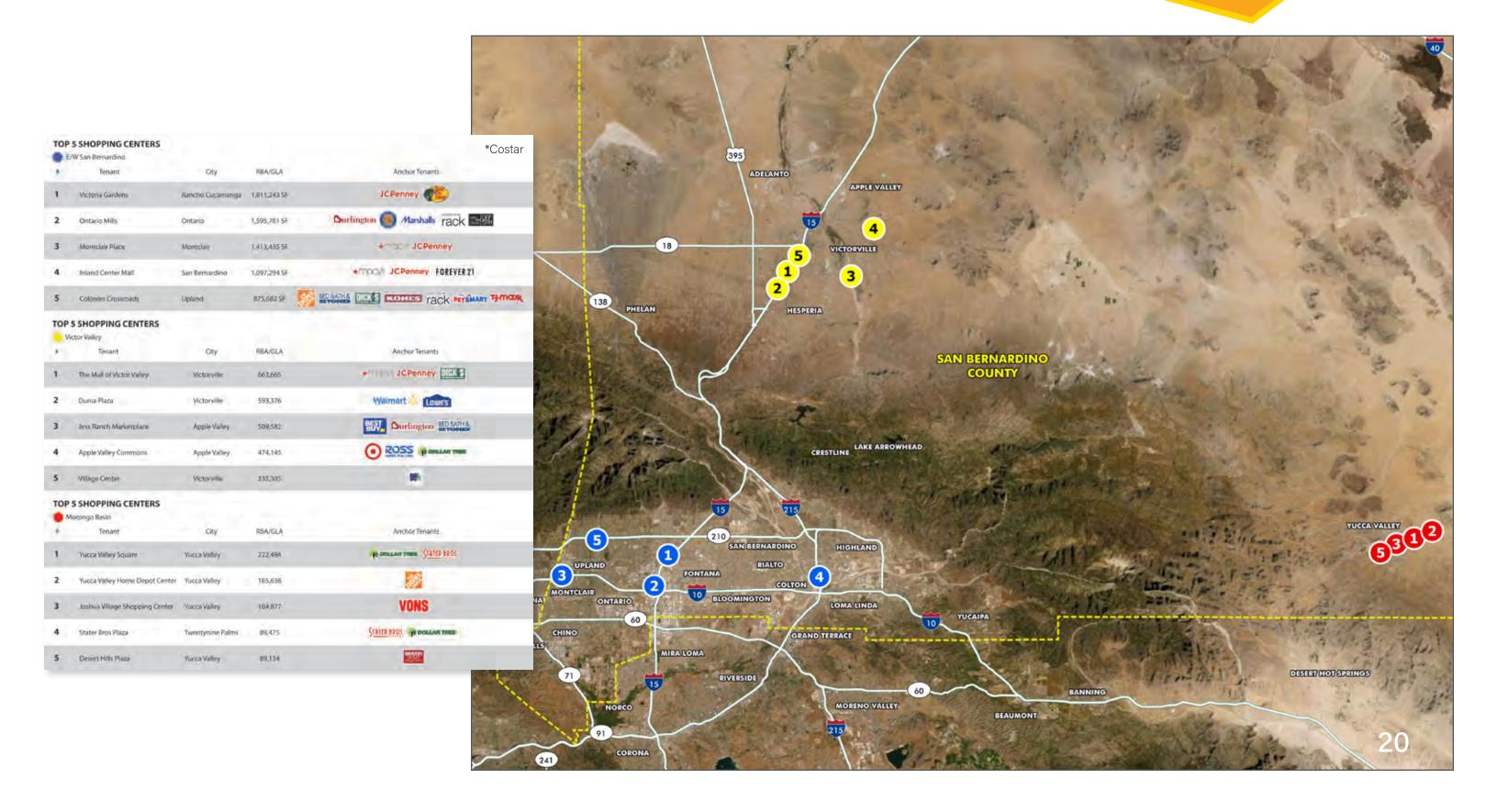


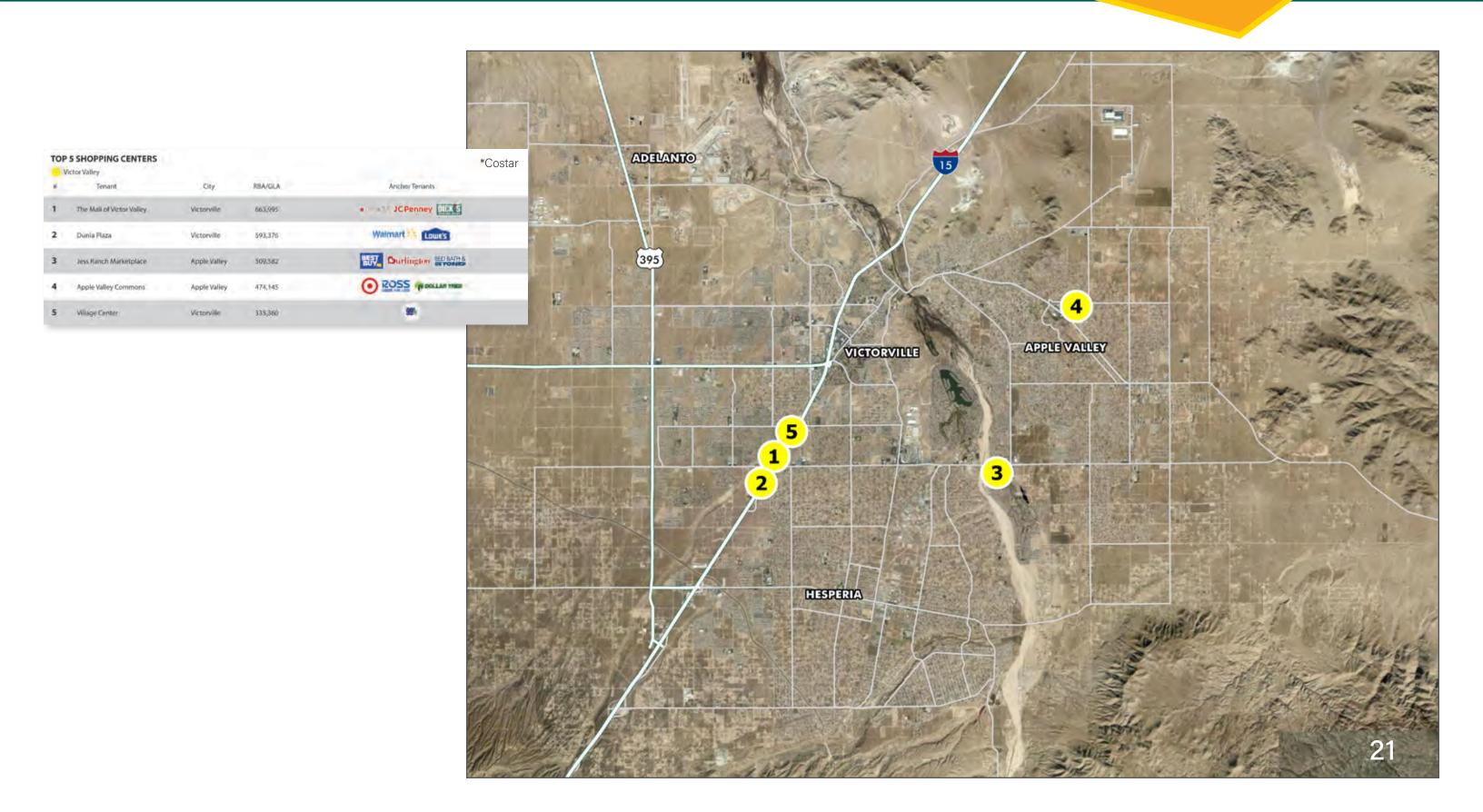
# African American Population

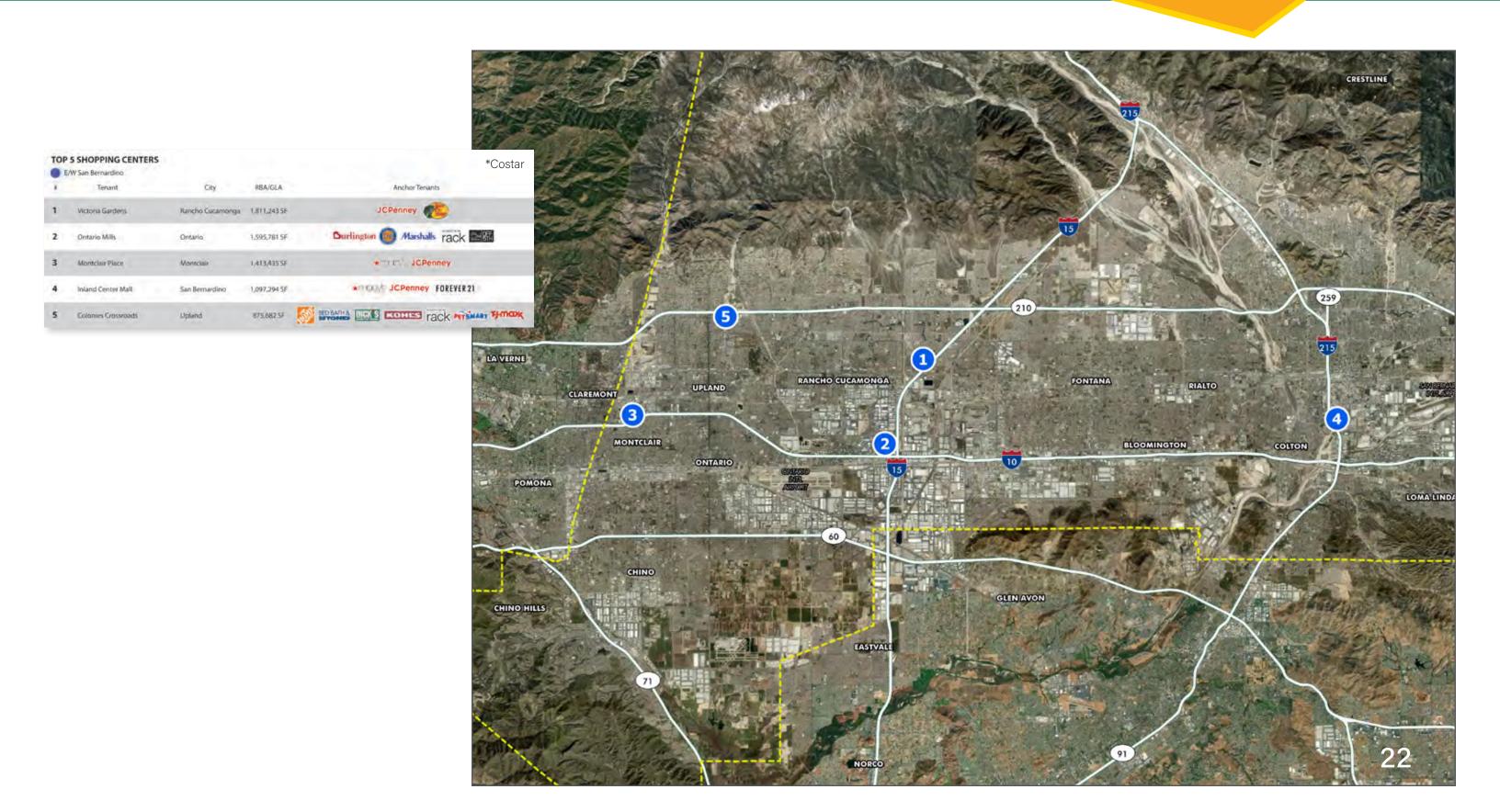
### **MORONGO BASIN**

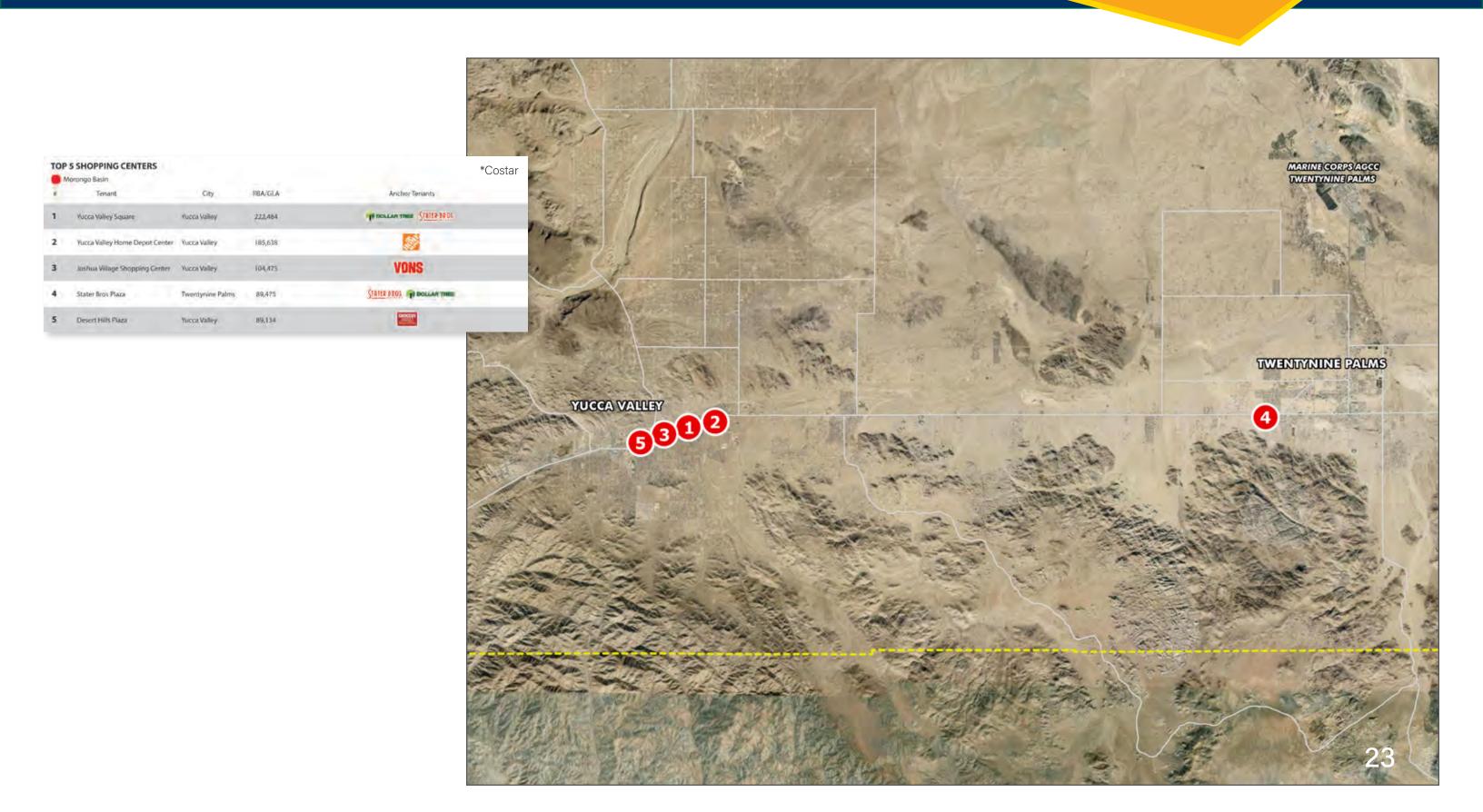














#### **VICTOR VALLEY AREA**

Employer

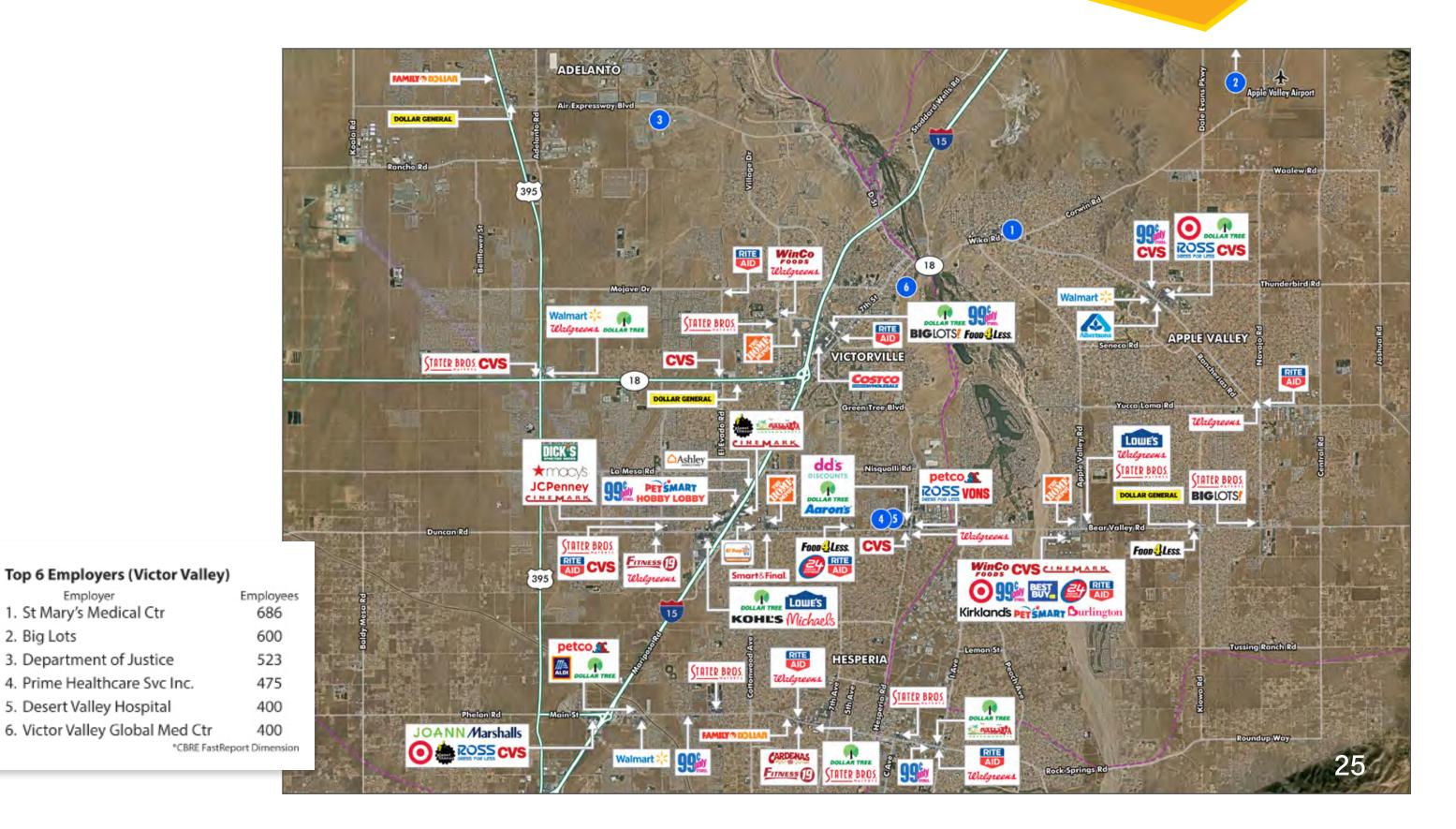
1. St Mary's Medical Ctr

3. Department of Justice

5. Desert Valley Hospital

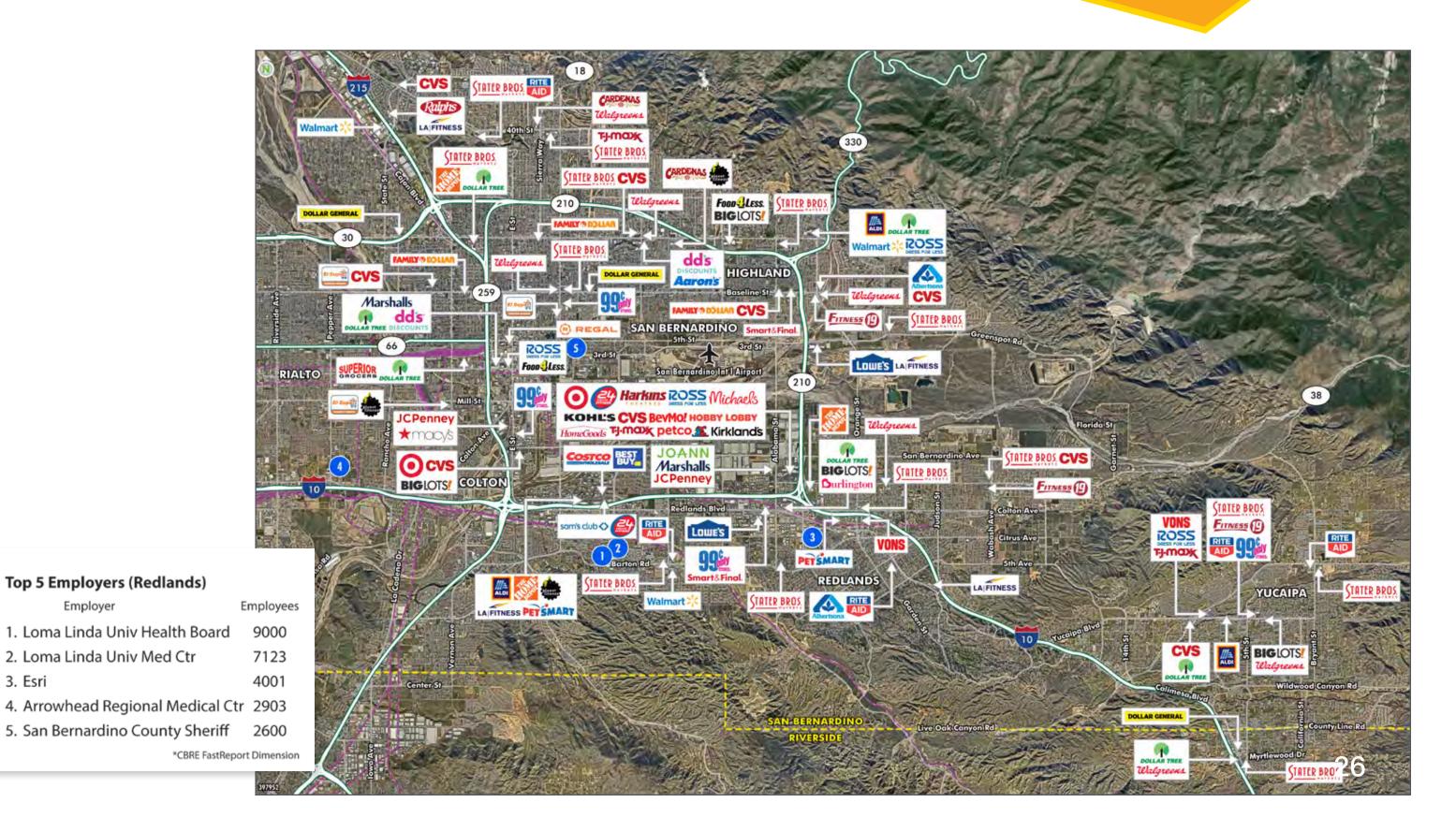
4. Prime Healthcare Svc Inc.

2. Big Lots



#### **REDLANDS AREA**

3. Esri



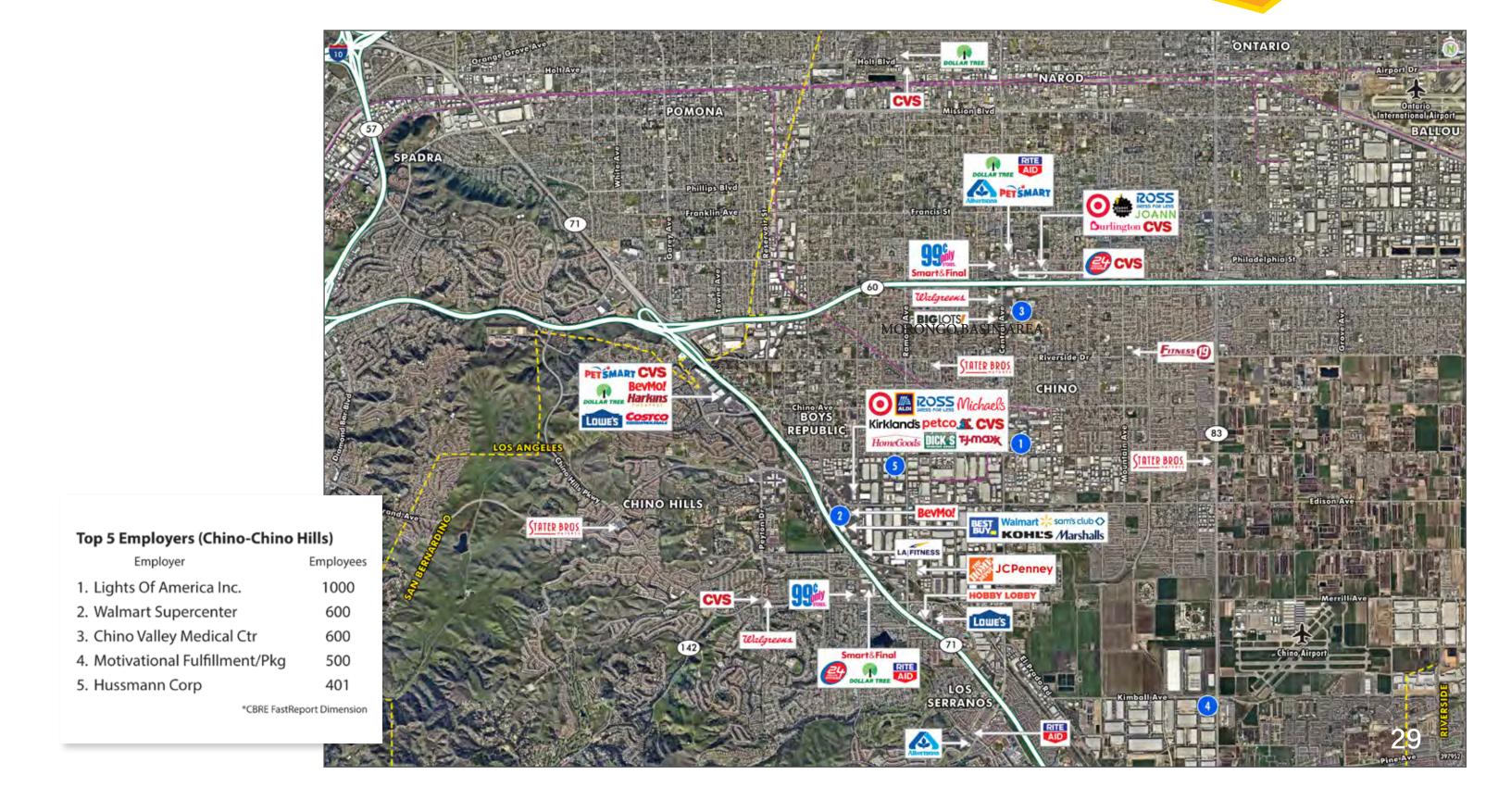
#### RANCHO CUCAMONGA / ONTARIO AREA



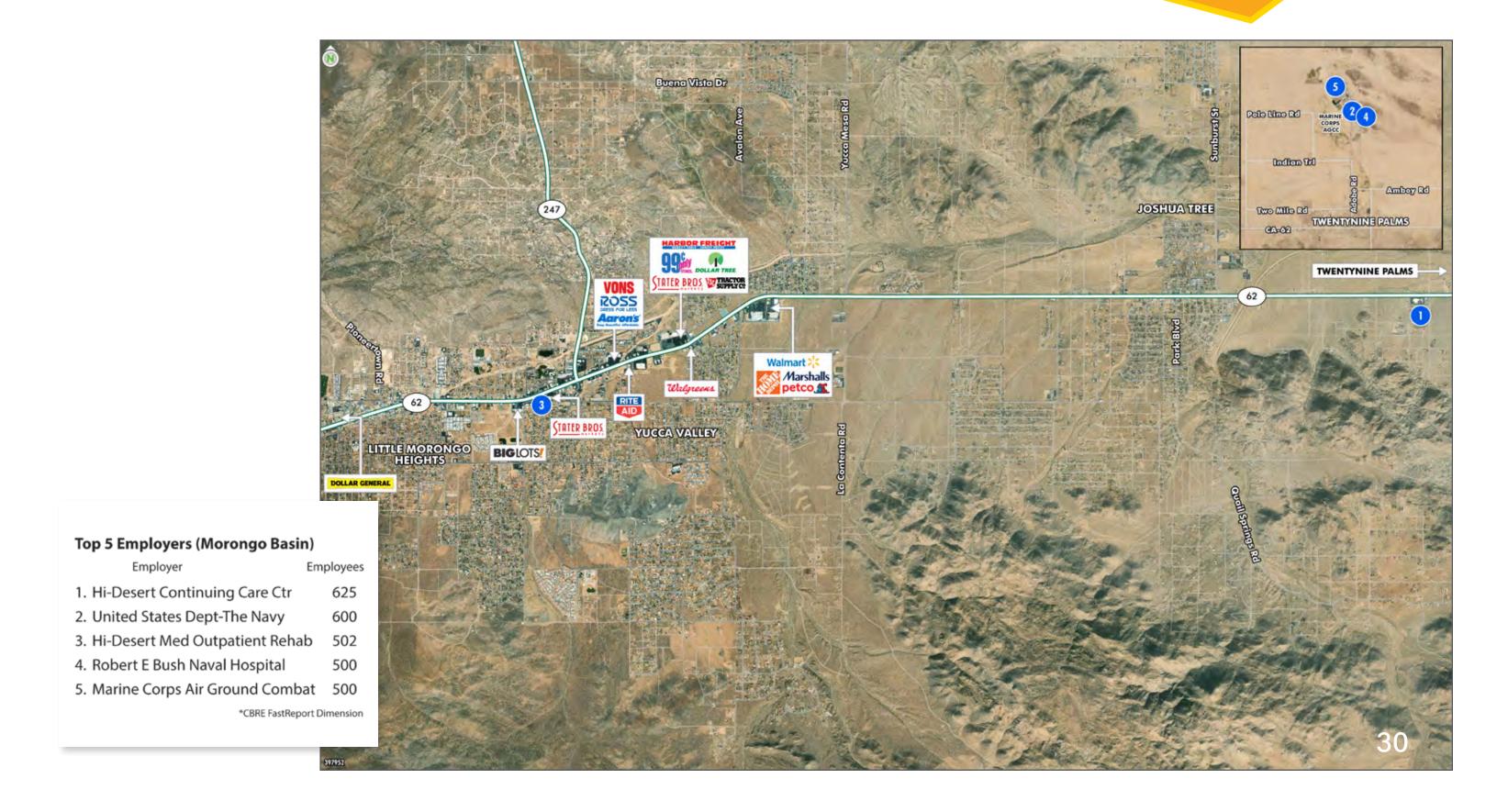
#### **MONTCLAIR AREA**



#### **CHINO HILLS AREA**

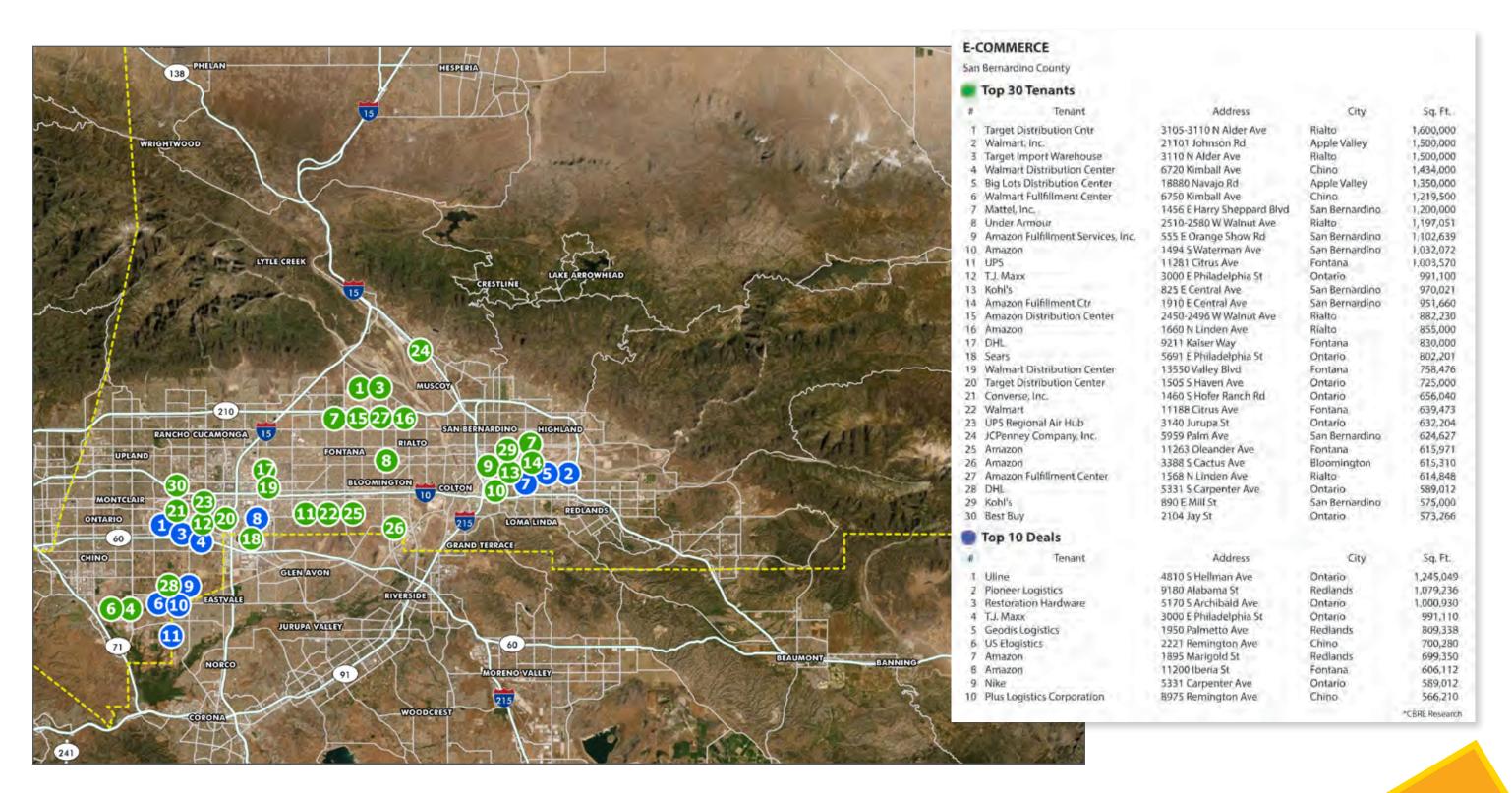


#### **MORONGO BASIN AREA**





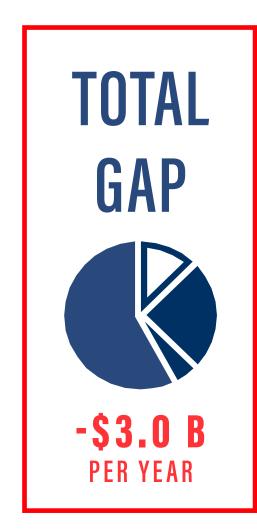
#### E-COMMERCE TENANTS & TRANSACTIONS San Bernardino County





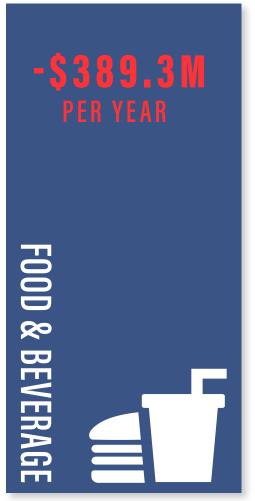
## GAP REPORT

#### San Bernardino County













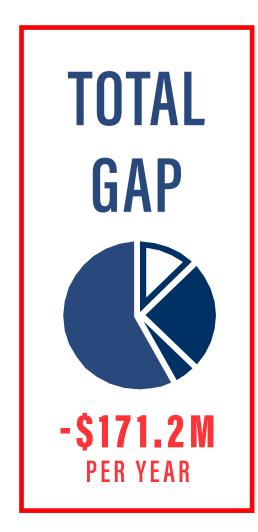
**Red** (negative number) = retailers attracting out-of-town spenders - overabundance of supply in the subject area

Yellow (positive number) = opportunity gap - residents spending outside the area - demand exceeds supply

	SALES	<b>POTENTIAL</b>	GAP	<b>FACTOR</b>	BUSINESSES	
Total Retail Sales (including Food and Drink Sales)	\$26,492,277,613	\$23,491,435,959	-\$3,000,841,654	-6.00	12,373	
Retail Trade Sales (44-45)	\$23,915,760,082	\$21,198,869,144	-\$2,716,890,938	-6.00	8,604	GAP ANALYSIS
Motor Vehicle and Parts Dealers (441)	\$4,688,000,323	\$4,438,240,307	-\$249,760,016	-2.70	1,216	
Automobile Dealers (4411)	\$3,478,100,656	\$3,516,146,084	\$38,045,428	0.50	383	
Other Motor Vehicle Dealers (4412)	\$561,325,894	\$541,220,311	-\$20,105,583	-1.80	157	
Auto Parts, Accessory and Tire Stores (4413)	\$648,573,773	\$380,873,912	-\$267,699,861	-26.00	676	
Furniture and Home Furnishing Stores (442)	\$1,032,741,553	\$786,538,312	-\$246,203,241	-13.50	530	
Furniture Stores (4421)	\$761,217,695	\$409,285,644	-\$351,932,051	-30.10	256	
Home Furnishings Stores (4422)	\$271,523,858	\$377,252,669	\$105,728,811	16.30	274	
Electronics and Appliance Stores (443)	\$573,349,043	\$780,241,525	\$206,892,482	15.30	396	
Electronics and Appliance Stores (4431)	\$573,349,043	\$780,241,525	\$206,892,482	15.30	396	
Building Material, Garden Equipment and Supply Stores (444)	\$2,045,704,005	\$1,295,700,931	-\$750,003,074	-22.40	767	
Building Material and Supplies Dealers (4441)	\$1,998,511,574	\$1,208,560,142	-\$789,951,432	-24.60	665	
Lawn, Garden Equipment and Supply Stores (4442)	\$47,192,431	\$87,140,789	\$39,948,358	29.70	102	
Food and Beverage Stores (445)	\$3,807,223,020	\$3,417,945,058	-\$389,277,962	-5.40	1,162	
Grocery Stores (4451)	\$3,517,509,185	\$2,924,363,794	-\$593,145,391	-9.20	677	
Specialty Food Stores (4452)	\$119,550,596	\$242,387,085	\$122,836,489	33.90	241	
Beer, Wine and Liquor Stores (4453)	\$170,163,239	\$251,194,180	\$81,030,941	19.20	244	
Health and Personal Care Stores (446)	\$1,091,657,232	\$1,453,054,886	\$361,397,654	14.20	625	
Health and Personal Care Stores (4461)	\$1,091,657,232	\$1,453,054,886	\$361,397,654	14.20	625	
Gasoline Stations (447)	\$3,334,687,666	\$1,897,867,619	-\$1,436,820,047	-27.50	563	
Gasoline Stations (4471)	\$3,334,687,666	\$1,897,867,619	-\$1,436,820,047	-27.50	563	
Clothing and Accessories Stores (448)	\$1,208,561,956	\$1,512,264,219	\$303,702,263	11.20	1,072	S
Clothing Stores (4481)	\$817,369,899	\$1,080,152,524	\$262,782,625	13.80	685	$oldsymbol{\omega}$
Shoe Stores (4482)	\$267,447,219	\$189,662,409	-\$77,784,810	-17.00	183	<b>5</b>
Jewelry, Luggage and Leather Goods Stores (4483)	\$123,744,838	\$242,449,286	\$118,704,448	32.40	204	lacktriangle
Sporting Goods, Hobby, Book and Music Stores (451)	\$663,024,336	\$673,131,204	\$10,106,868	0.80	465	<b>P</b>
Sporting Goods, Hobby and Music Instrument Stores (4511)	\$606,484,242	\$582,335,576	-\$24,148,666	-2.00	408	
Book, Periodical and Music Stores (4512)	\$56,540,094	\$90,795,628	\$34,255,534	23.20	57	
General Merchandise Stores (452)	\$4,466,617,953	\$3,539,667,673	-\$926,950,280	-11.60	455	
Dept Stores excl Leased Depts (4521)	\$2,977,069,957	\$2,113,923,481	-\$863,146,476	-17.00	180	
Other General Merchandise Stores (4529)	\$1,489,547,996	\$1,425,744,192	-\$63,803,804	-2.20	275	
Miscellaneous Store Retailers (453)	\$894,525,624	\$787,145,776	-\$107,379,848	-6.40	1,216	
Florists (4531)	\$16,279,973	\$36,866,778	\$20,586,805	38.70	107	
Office Supply, Stationery and Gift Stores (4532)	\$206,038,518	\$180,173,229	-\$25,865,289	-6.70	293	
Used Merchandise Stores (4533)	\$80,477,132	\$82,807,853	\$2,330,721	1.40	179	
Other Misc Store Retailers (4539)	\$591,730,001	\$487,297,916	-\$104,432,085	-9.70	637	2 🔾
Nonstore Retailers (454)	\$109,667,372	\$617,071,634	\$507,404,262	69.80	137	<b>4 2</b>
E-Shopping and Mail-Order Houses (4541)	\$82,396,355	\$535,511,483	\$453,115,128	73.30	63	
Vending Machine Operators (4542)	\$2,789,878	\$9,502,087	\$6,712,209	54.60	16	₹ 🗕
Direct Selling Establishments (4543)	\$24,481,139	\$72,058,064	\$47,576,925	49.30	58	
Food Services and Drinking Places (722)	\$2,576,517,531	\$2,292,566,815	-\$283,950,716	-5.80	3,769	
Special Food Services (7223)	\$14,307,066	\$46,700,512	\$32,393,446	53.10	49	35
Drinking Places-Alcohol (7224)	\$28,751,657	\$48,318,702	\$19,567,045	25.40	103	33

## **GAP REPORT**

**Victor Valley** 













**Red** (negative number) = retailers attracting out-of-town spenders - overabundance of supply in the subject area

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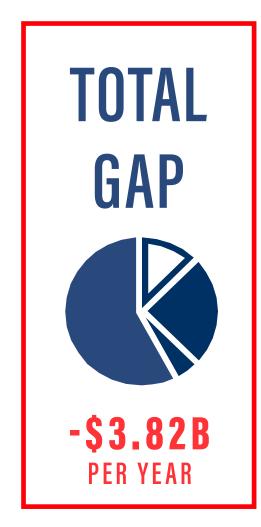
	SALES	POTENTIAL	GAP	FACTOR	BUSINESSES
Total Retail Sales (including Food and Drink Sales)	\$4,539,552,440	\$4,368,399,139	-\$171,153,301	-1.90	2,176
etail Trade Sales (44-45)	\$4,087,877,689	\$3,951,767,792	-\$136,109,897	-1.70	1,522
otor Vehicle and Parts Dealers (441)	\$681,547,617	\$841,791,252	\$160,243,635	10.50	226
utomobile Dealers (4411)	\$478,991,000	\$668,039,224	\$189,048,224	16.50	59
ther Motor Vehicle Dealers (4412)	\$106,038,651	\$102,914,693	-\$3,123,958	-1.50	36
ito Parts, Accessory and Tire Stores (4413)	\$96,517,966	\$70,837,335	-\$25,680,631	-15.30	131
niture and Home Furnishing Stores (442)	\$146,163,827	\$144,510,148	-\$1,653,679	-0.60	79
rniture Stores (4421)	\$110,331,240	\$75,210,757	-\$35,120,483	-18.90	38
ome Furnishings Stores (4422)	\$35,832,587	\$69,299,391	\$33,466,804	31.80	41
ctronics and Appliance Stores (443)	\$93,228,282	\$142,921,804	\$49,693,522	21.00	62
ctronics and Appliance Stores (4431)	\$93,228,282	\$142,921,804	\$49,693,522	21.00	62
lding Material, Garden Equipment and Supply Stores (444)	\$275,271,978	\$246,269,872	-\$29,002,106	-5.60	112
uilding Material and Supplies Dealers (4441)	\$270,247,034	\$229,754,860	-\$40,492,174	-8.10	96
awn, Garden Equipment and Supply Stores (4442)	\$5,024,945	\$16,515,013	\$11,490,068	53.30	16
od and Beverage Stores (445)	\$715,122,167	\$634,271,720	-\$80,850,447	-6.00	207
ocery Stores (4451)	\$660,283,291	\$543,348,891	-\$116,934,400	-9.70	106
ecialty Food Stores (4452)	\$16,133,599	\$44,970,109	\$28,836,510	47.20	45
er, Wine and Liquor Stores (4453)	\$38,705,277	\$45,952,720	\$7,247,443	8.60	56
th and Personal Care Stores (446)	\$228,490,427	\$274,143,829	\$45,653,402	9.10	122
th and Personal Care Stores (4461)	\$228,490,427	\$274,143,829	\$45,653,402	9.10	122
oline Stations (447)	\$819,844,881	\$359,786,009	-\$460,058,872	-39.00	129
line Stations (4471)	\$819,844,881	\$359,786,009	-\$460,058,872	-39.00	129
ning and Accessories Stores (448)	\$141,505,152	\$271,311,276	\$129,806,124	31.40	162
thing Stores (4481)	\$96,361,730	\$194,554,221	\$98,192,491	33.80	104
pe Stores (4482)	\$30,922,427	\$34,335,446	\$3,413,019	5.20	28
elry, Luggage and Leather Goods Stores (4483)	\$14,220,995	\$42,421,608	\$28,200,613	49.80	30
rting Goods, Hobby, Book and Music Stores (451)	\$87,080,309	\$122,177,192	\$35,096,883	16.80	68
orting Goods, Hobby and Music Instrument Stores (4511)	\$77,626,093	\$105,767,286	\$28,141,193	15.30	62
ook, Periodical and Music Stores (4512)	\$9,454,216	\$16,409,906	\$6,955,690	26.90	6
eral Merchandise Stores (452)	\$726,513,989	\$653,727,884	-\$72,786,105	-5.30	79
ept Stores excl Leased Depts (4521)	\$633,174,538	\$386,936,161	-\$246,238,377	-24.10	3 4
ther General Merchandise Stores (4529)	\$93,339,451	\$266,791,724	\$173,452,273	48.20	45
cellaneous Store Retailers (453)	\$156,733,401	\$147,927,154	-\$8,806,247	-2.90	242
orists (4531)	\$2,723,676	\$6,606,129	\$3,882,453	41.60	16
fice Supply, Stationery and Gift Stores (4532)	\$43,729,805	\$33,109,257	-\$10,620,548	-13.80	53
ed Merchandise Stores (4533)	\$16,567,776	\$15,070,240	-\$1,497,536	-4.70	45
ner Misc Store Retailers (4539)	\$93,712,144	\$93,141,529	-\$570,615	-0.30	128
store Retailers (454)	\$16,375,659	\$112,929,651	\$96,553,992	74.70	35
Shopping and Mail-Order Houses (4541)	\$8,780,892	\$97,653,334	\$88,872,442	83.50	15
nding Machine Operators (4542)	\$0	\$1,761,789	\$1,761,789	100.00	0
rect Selling Establishments (4543)	\$7,594,767	\$13,514,529	\$5,919,762	28.00	20
d Services and Drinking Places (722)	\$451,674,750	\$416,631,347	-\$35,043,403	-4.00	655
pecial Food Services (7223)	\$633,781	\$8,532,079	\$7,898,298	86.20	7
rinking Places-Alcohol (7224)	\$2,976,534	\$8,605,618	\$5,629,084	48.60	20

# GAP REPORT Victor Valley

**GAP ANALYSIS** 

# GAP REPORT

#### **East/West San Bernardino County**













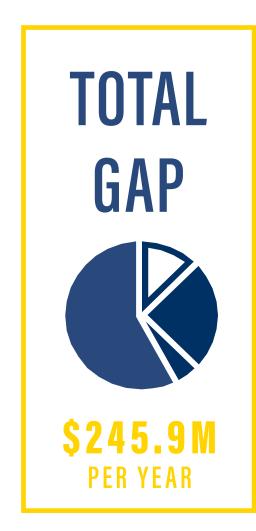
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Yellow (positive number) = opportunity gap - residents spending outside the area - demand exceeds supply

	SALES	POTENTIAL	GAP	<b>FACTOR</b>	BUSINESSES	
Total Retail Sales (including Food and Drink Sales)	\$20,360,493,652	\$16,537,318,009	-\$3,823,175,643	-10.40	8,986	
Retail Trade Sales (44-45)	\$18,436,097,505	\$14,901,408,895	-\$3,534,688,610	-10.60	6,257	GAP ANALYSIS
Motor Vehicle and Parts Dealers (441)	\$3,904,093,507	\$3,088,692,600	-\$815,400,907	-11.70	920	
Automobile Dealers (4411)	\$2,952,185,367	\$2,445,338,326	-\$506,847,041	-9.40	314	
Other Motor Vehicle Dealers (4412)	\$435,853,624	\$375,415,689	-\$60,437,935	-7.40	109	
Auto Parts, Accessory and Tire Stores (4413)	\$516,054,517	\$267,938,585	-\$248,115,932	-31.60	497	
Furniture and Home Furnishing Stores (442)	\$857,860,748	\$558,992,370	-\$298,868,378	-21.10	405	
Furniture Stores (4421)	\$637,956,405	\$291,117,932	-\$346,838,473	-37.30	203	
Home Furnishings Stores (4422)	\$219,904,343	\$267,874,438	\$47,970,095	9.80	202	
Electronics and Appliance Stores (443)	\$452,396,099	\$554,372,621	\$101,976,522	10.10	297	
Electronics and Appliance Stores (4431)	\$452,396,099	\$554,372,621	\$101,976,522	10.10	297	
Building Material, Garden Equipment and Supply Stores (444)	\$1,656,867,240	\$899,802,352	-\$757,064,888	-29.60	579	
Building Material and Supplies Dealers (4441)	\$1,620,735,933	\$840,113,380	-\$780,622,553	-31.70	507	
Lawn, Garden Equipment and Supply Stores (4442)	\$36,131,308	\$59,688,972	\$23,557,664	24.60	71	m
Food and Beverage Stores (445)	\$2,736,689,876	\$2,408,377,776	-\$328,312,100	-6.40	838	$\boldsymbol{\omega}$
Grocery Stores (4451)	\$2,526,626,580	\$2,059,721,733	-\$466,904,847	-10.20	497	S
Specialty Food Stores (4452)	\$94,159,448	\$170,927,548	\$76,768,100	29.00	175	<b>*</b>
Beer, Wine and Liquor Stores (4453)	\$115,903,848	\$177,728,494	\$61,824,646	21.10	165	$\geq$
Health and Personal Care Stores (446)	\$791,488,917	\$1,012,093,594	\$220,604,677	12.20	450	<b>\{</b>
Health and Personal Care Stores (4461)	\$791,488,917	\$1,012,093,594	\$220,604,677	12.20	450	<b>Q</b>
Gasoline Stations (447)	\$2,111,864,637	\$1,325,104,995	-\$786,759,642	-22.90	355	S
Gasoline Stations (4471)	\$2,111,864,637	\$1,325,104,995	-\$786,759,642	-22.90	355	
Clothing and Accessories Stores (448)	\$1,039,724,161	\$1,086,336,568	\$46,612,407	2.20	843	S
Clothing Stores (4481)	\$703,437,893	\$774,617,064	\$71,179,171	4.80	535	$\overline{\sigma}$
Shoe Stores (4482)	\$230,232,840	\$136,092,236	-\$94,140,604	-25.70	148	<b>5</b>
Jewelry, Luggage and Leather Goods Stores (4483)	\$106,053,428	\$175,627,269	\$69,573,841	24.70	160	$ldsymbol{\omega}$
Sporting Goods, Hobby, Book and Music Stores (451)	\$541,045,106	\$480,478,039	-\$60,567,067	-5.90	333	0
Sporting Goods, Hobby and Music Instrument Stores (4511)	\$497,604,550	\$415,569,046	-\$82,035,504	-9.00	292	
Book, Periodical and Music Stores (4512)	\$43,440,556	\$64,908,994	\$21,468,438	19.80	41	
General Merchandise Stores (452)	\$3,587,065,126	\$2,502,538,840	-\$1,084,526,286	-17.80	338	ω
Dept Stores excl Leased Depts (4521)	\$2,238,662,575	\$1,502,037,568	-\$736,625,007	-19.70	136	<u>a</u> -0
Other General Merchandise Stores (4529)	\$1,348,402,551	\$1,000,501,272	-\$347,901,279	-14.80	202	
Miscellaneous Store Retailers (453)	\$670,514,447	\$548,375,837	-\$122,138,610	-10.00	808	<b>5 3 3</b>
Florists (4531)	\$11,979,295	\$26,124,310	\$14,145,015	37.10	80	° [
Office Supply, Stationery and Gift Stores (4532)	\$145,312,380	\$127,827,952	-\$17,484,428	-6.40	191	$\circ$
Used Merchandise Stores (4533)	\$53,789,421	\$59,000,872	\$5,211,451	4.60	9 4	
Other Misc Store Retailers (4539)	\$459,433,352	\$335,422,702	-\$124,010,650	-15.60	443	<b>6</b>
Nonstore Retailers (454)	\$86,487,640	\$436,243,304	\$349,755,664	66.90	91	5 🗖
E-Shopping and Mail-Order Houses (4541)	\$68,485,102	\$380,925,731	\$312,440,629	69.50	42	<b>-</b>
Vending Machine Operators (4542)	\$2,789,878	\$6,703,871	\$3,913,993	41.20	16	<b>&lt;</b> —
Direct Selling Establishments (4543)	\$15,212,660	\$48,613,702	\$33,401,042	52.30	33	
Food Services and Drinking Places (722)	\$1,924,396,147	\$1,635,909,115	-\$288,487,032	-8.10	2,729	
Special Food Services (7223)	\$13,263,019	\$33,214,284	\$19,951,265	42.90	38	39
Drinking Places-Alcohol (7224)	\$23,269,243	\$34,726,067	\$11,456,824	19.80	69	

# **GAP REPORT**

Morongo Basin













**Red** (negative number) = retailers attracting out-of-town spenders - overabundance of supply in the subject area

Yellow (positive number) = opportunity gap - residents spending outside the area - demand exceeds supply

	SALES	POTENTIAL	GAP	FACTOR	BUSINESSES
Total Retail Sales (including Food and Drink Sales)	\$516,261,529	\$762,120,199	\$245,858,670	19.20	3 4 1
Retail Trade Sales (44-45)	\$457,605,845	\$691,342,791	\$233,736,946	20.30	239
Motor Vehicle and Parts Dealers (441)	\$67,688,479	\$149,426,470	\$81,737,991	37.60	28
Automobile Dealers (4411)	\$45,530,303	\$118,815,535	\$73,285,232	44.60	8
Other Motor Vehicle Dealers (4412)	\$7,063,412	\$18,242,816	\$11,179,404	44.20	3
Auto Parts, Accessory and Tire Stores (4413)	\$15,094,764	\$12,368,119	-\$2,726,645	-9.90	17
Furniture and Home Furnishing Stores (442)	\$4,409,542	\$24,131,934	\$19,722,392	69.10	7
Furniture Stores (4421)	\$2,676,577	\$12,723,262	\$10,046,685	65.20	3
Home Furnishings Stores (4422)	\$1,732,965	\$11,408,673	\$9,675,708	73.60	4
Electronics and Appliance Stores (443)	\$5,957,484	\$24,193,404	\$18,235,920	60.50	13
Electronics and Appliance Stores (4431)	\$5,957,484	\$24,193,404	\$18,235,920	60.50	13
uilding Material, Garden Equipment and Supply Stores (444)	\$40,991,518	\$41,613,684	\$622,166	0.80	18
Building Material and Supplies Dealers (4441)	\$40,331,504	\$38,582,334	-\$1,749,170	-2.20	15
Lawn, Garden Equipment and Supply Stores (4442)	\$660,014	\$3,031,349	\$2,371,335	64.20	3
Food and Beverage Stores (445)	\$123,055,248	\$112,348,032	-\$10,707,216	-4.50	29
Grocery Stores (4451)	\$116,375,220	\$96,245,324	-\$20,129,896	-9.50	19
Specialty Food Stores (4452)	\$302,416	\$7,953,365	\$7,650,949	92.70	2
Beer, Wine and Liquor Stores (4453)	\$6,377,612	\$8,149,343	\$1,771,731	12.20	8
ealth and Personal Care Stores (446)	\$21,481,449	\$49,273,749	\$27,792,300	39.30	20
ealth and Personal Care Stores (4461)	\$21,481,449	\$49,273,749	\$27,792,300	39.30	20
asoline Stations (447)	\$54,187,779	\$63,935,941	\$9,748,162	8.30	17
asoline Stations (4471)	\$54,187,779	\$63,935,941	\$9,748,162	8.30	17
othing and Accessories Stores (448)	\$4,699,058	\$45,310,851	\$40,611,793	81.20	13
Hothing Stores (4481)	\$3,014,875	\$32,700,905	\$29,686,030	83.10	8
Shoe Stores (4482)	\$1,088,742	\$5,686,963	\$4,598,221	67.90	2
lewelry, Luggage and Leather Goods Stores (4483)	\$595,441	\$6,922,983	\$6,327,542	84.20	3
porting Goods, Hobby, Book and Music Stores (451)	\$10,844,714	\$20,686,610	\$9,841,896	31.20	23
Sporting Goods, Hobby and Music Instrument Stores (4511)	\$9,173,837	\$17,838,868	\$8,665,031	32.10	19
Book, Periodical and Music Stores (4512)	\$1,670,877	\$2,847,742	\$1,176,865	26.00	4
eneral Merchandise Stores (452)	\$100,227,236	\$114,015,713	\$13,788,477	6.40	15
Dept Stores excl Leased Depts (4521)	\$75,642,665	\$66,559,363	-\$9,083,302	-6.40	5
Other General Merchandise Stores (4529)	\$24,584,571	\$47,456,350	\$22,871,779	31.70	10
liscellaneous Store Retailers (453)	\$21,893,216	\$26,677,648	\$4,784,432	9.90	52
Florists (4531)	\$484,800	\$1,126,863	\$642,063	39.80	3
Office Supply, Stationery and Gift Stores (4532)	\$4,956,175	\$5,651,817	\$695,642	6.60	11
Used Merchandise Stores (4533)	\$5,034,448	\$2,577,312	-\$2,457,136	-32.30	15
Other Misc Store Retailers (4539)	\$11,417,793	\$17,321,656	\$5,903,863	20.50	23
onstore Retailers (454)	\$2,170,122	\$19,728,756	\$17,558,634	80.20	4
E-Shopping and Mail-Order Houses (4541)	\$2,107,832	\$16,676,986	\$14,569,154	77.60	2
Vending Machine Operators (4542)	\$0	\$311,038	\$311,038	100.00	0
Direct Selling Establishments (4543)	\$62,290	\$2,740,732	\$2,678,442	95.60	2
Food Services and Drinking Places (722)	\$58,655,684	\$70,777,408	\$12,121,724	9.40	103
Special Food Services (7223)	\$74,995	\$1,449,089	\$1,374,094	90.20	1
Drinking Places-Alcohol (7224)	\$676,541	\$1,471,870	\$795,329	37.00	5

GAP ANALYSIS

# GAP ANALYSIS

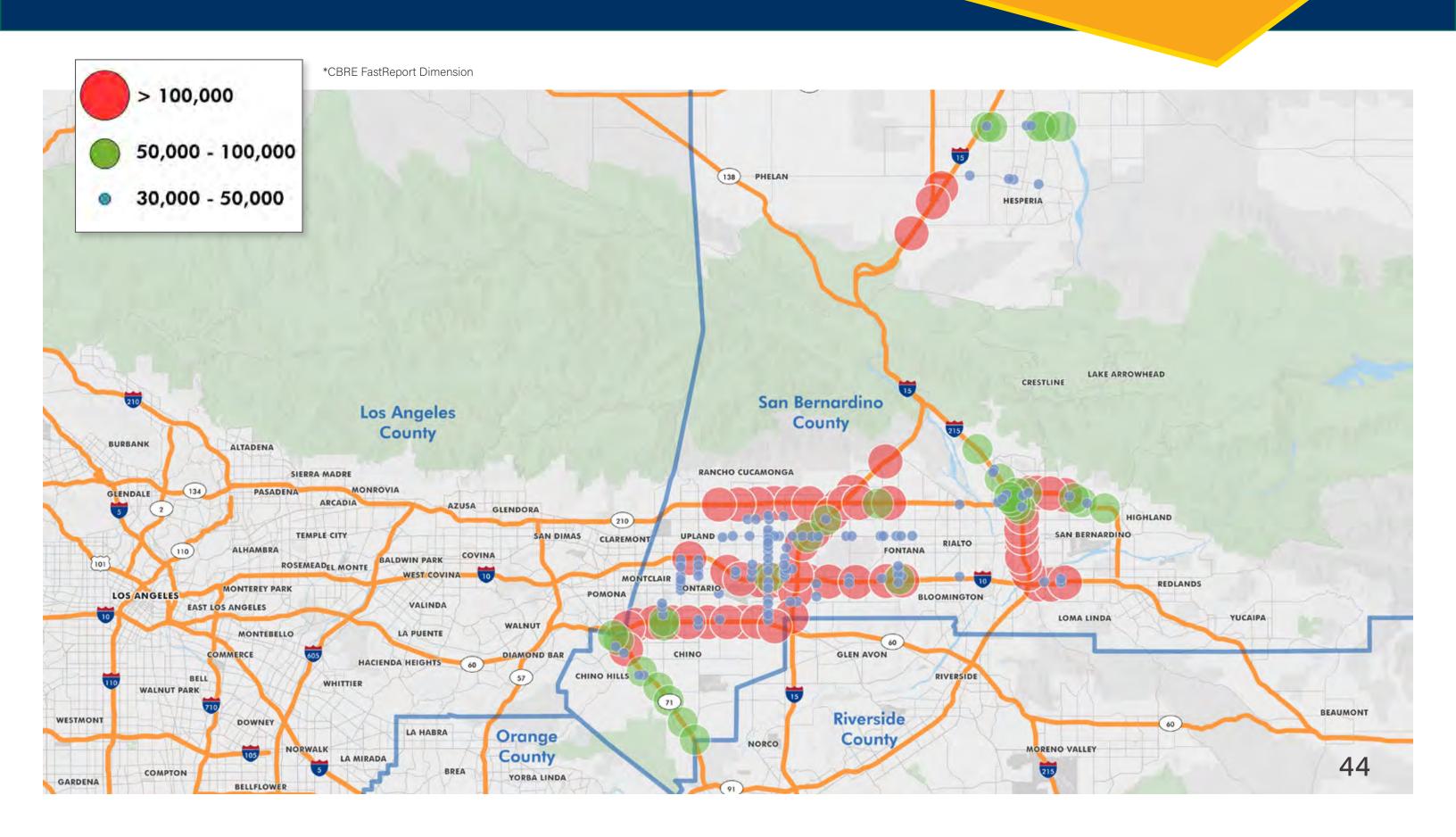


# Our Approach

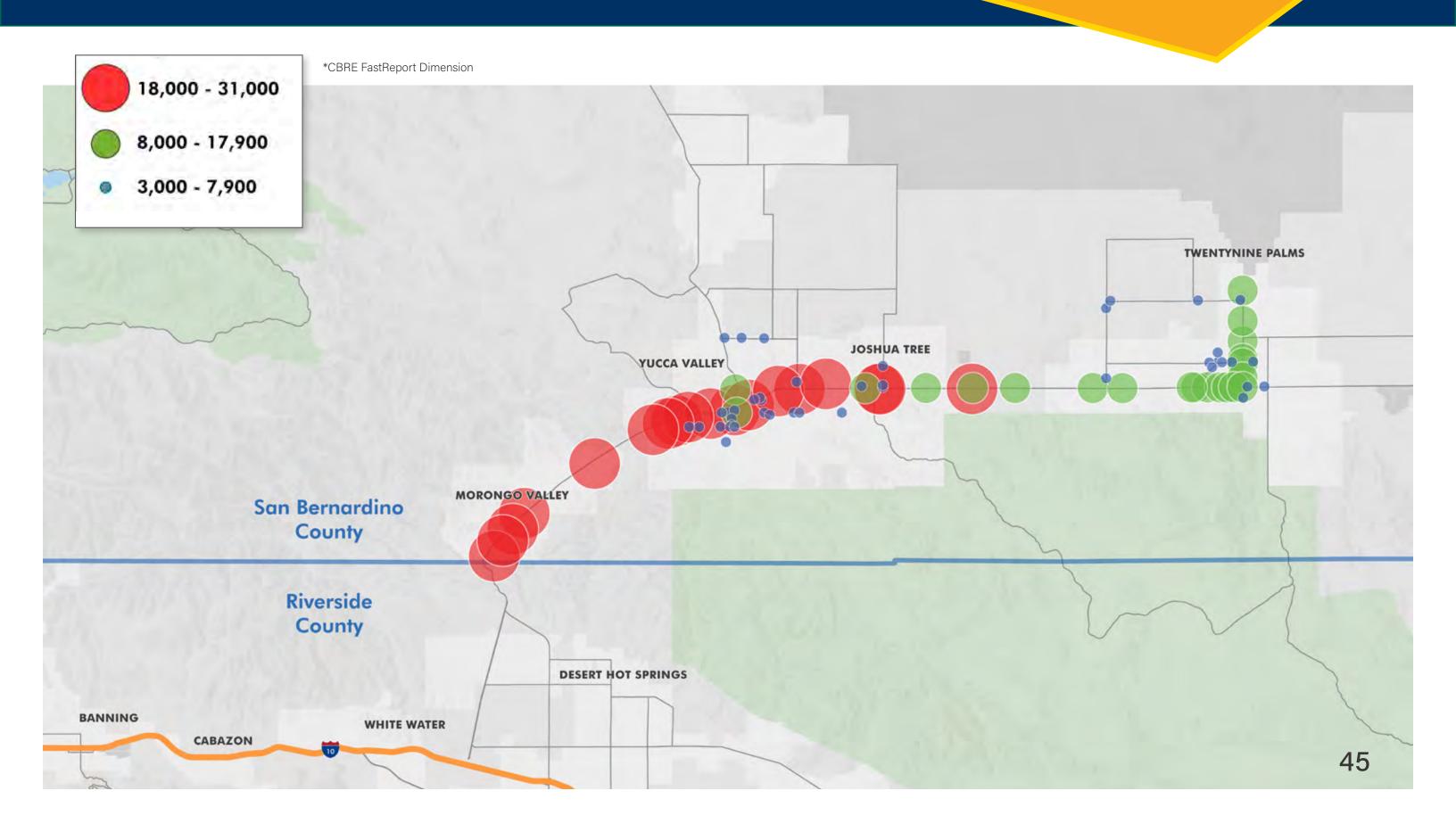
The Retail Opportunity Gap Report examines the market to determine which types of product could potentially expand or consolidate. An opportunity gap occurs when, in a certain region, there is a difference between household expenditures and their corresponding retail sales estimates. This gap indicates that residents are spending money outside their immediate market, meaning that demand is exceeding supply. The opposite occurs when the household expenditures in a certain region are lower than retail sales estimates. This indicates that retailers are attracting out-of-towners to their stores.



## **DAILY TRAFFIC COUNTS**



# **DAILY TRAFFIC COUNTS**



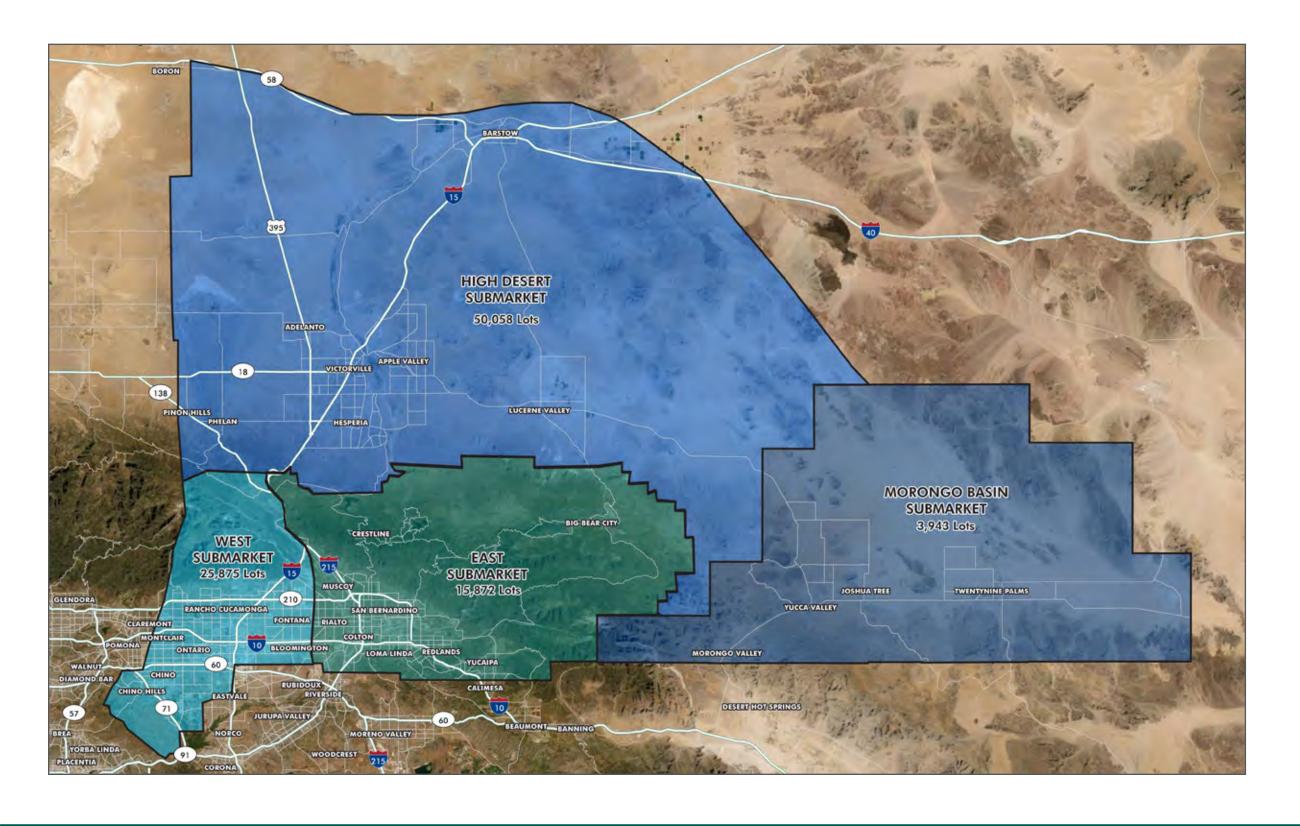


## **FUTURE LOTS**

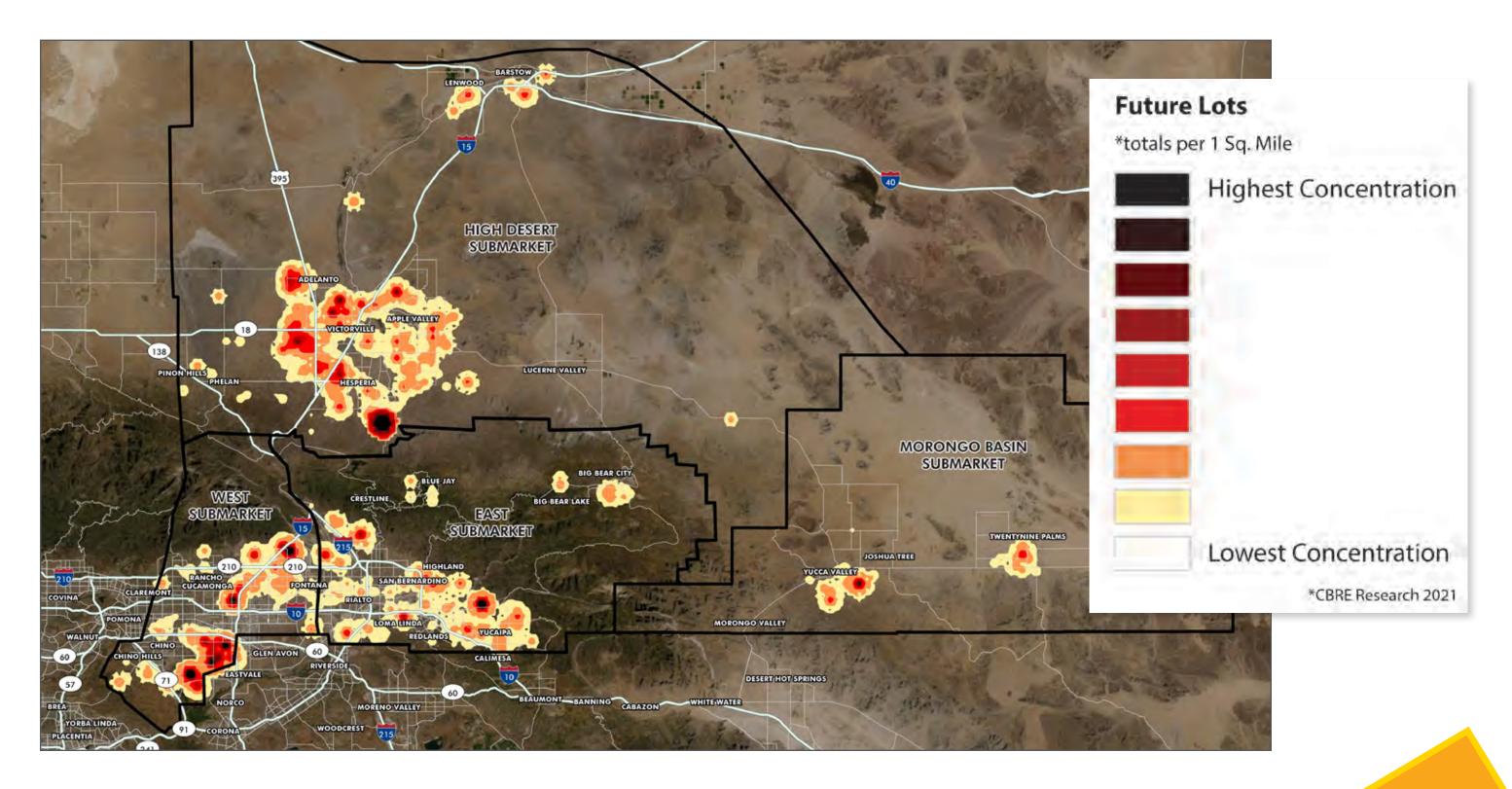
#### **Submarkets**

# 95,748 Future lots

\*CBRE Research 2021

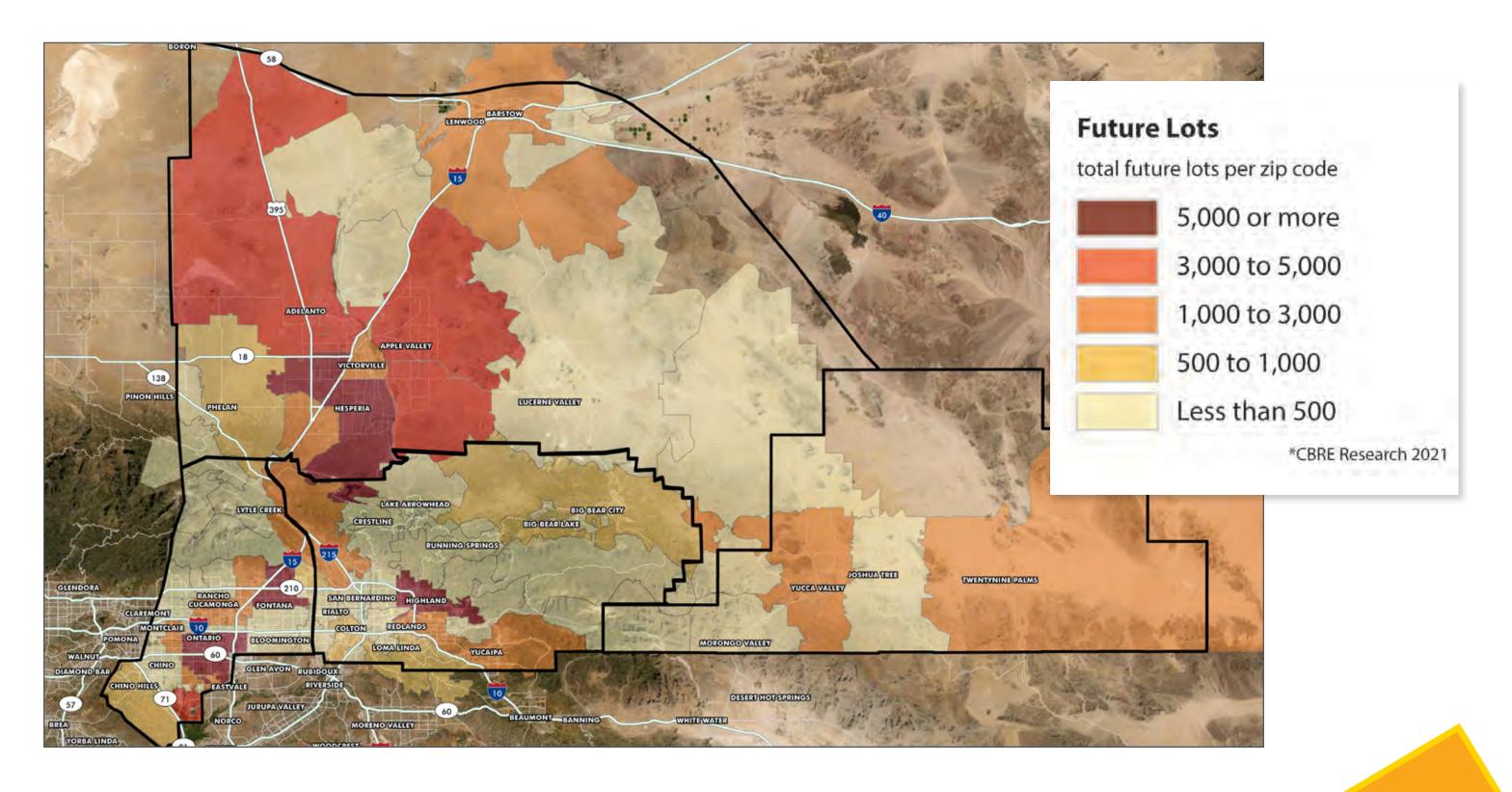


FUTURE LOTS
Heat Map



#### By Zip Code

### **HOUSING ACTIVITY**





#### **BOARD OF SUPERVISORS**



CURT HAGMAN
CHAIRMAN,
FOURTH DISTRICT SUPERVISOR



DAWN ROWE
VICE CHAIR,
THIRD DISTRICT SUPERVISOR



COL. PAUL COOK (RET.)
FIRST DISTRICT SUPERVISOR



JANICE RUTHERFORD
SECOND DISTRICT SUPERVISOR



JOE BACA, JR.
FIFTH DISTRICT SUPERVISOR

LEONARD X. HERNANDEZ
CHIEF EXECUTIVE OFFICER

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